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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**Form 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended **September 30, 2020**

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number **000-51539**

**Cimpress plc**

(Exact Name of Registrant as Specified in Its Charter)

**Ireland**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**98-0417483**  
(I.R.S. Employer  
Identification No.)

**Building D, Xerox Technology Park A91 H9N9,  
Dundalk, Co. Louth  
Ireland**

(Address of Principal Executive Offices)

Registrant's telephone number, including area code: **353 42 938 8500**  
Securities Registered Pursuant to Section 12(b) of the Act:

| Title of Each Class                               | Trading Symbol(s) | Name of Exchange on Which Registered |
|---|-------------------|--------------------------------------|
| Ordinary Shares, nominal value of €0.01 per share | CMPR              | NASDAQ Global Select Market          |

**Securities registered pursuant to Section 12(g) of the Act: None**

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes  No

As of October 26, 2020, there were 26,003,649 Cimpress plc ordinary shares outstanding.

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**CIMPRESS PLC**  
**QUARTERLY REPORT ON FORM 10-Q**  
**For the Three Months Ended September 30, 2020**

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## PART I. FINANCIAL INFORMATION

### Item 1. Financial Statements

#### CIMPRESS PLC CONSOLIDATED BALANCE SHEETS (unaudited in thousands, except share and per share data)

|   | September 30,<br>2020 | June 30,<br>2020    |
|---|-----------------------|---------------------|
| <b>Assets</b>   |                       |                     |
| Current assets:   |                       |                     |
| Cash and cash equivalents   | \$ 40,229             | \$ 45,021           |
| Accounts receivable, net of allowances of \$10,328 and \$9,651, respectively  | 47,549                | 34,596              |
| Inventory   | 91,504                | 80,179              |
| Prepaid expenses and other current assets   | 82,408                | 88,608              |
| Total current assets  | 261,690               | 248,404             |
| Property, plant and equipment, net  | 330,309               | 338,659             |
| Operating lease assets, net   | 146,557               | 156,258             |
| Software and website development costs, net   | 77,595                | 71,465              |
| Deferred tax assets   | 146,807               | 143,496             |
| Goodwill  | 637,568               | 621,904             |
| Intangible assets, net  | 200,493               | 209,228             |
| Other assets  | 21,010                | 25,592              |
| Total assets  | <u>\$ 1,822,029</u>   | <u>\$ 1,815,006</u> |
| <b>Liabilities, noncontrolling interests and shareholders' deficit</b>  |                       |                     |
| Current liabilities:  |                       |                     |
| Accounts payable  | \$ 211,087            | \$ 163,891          |
| Accrued expenses  | 243,821               | 210,764             |
| Deferred revenue  | 36,390                | 39,130              |
| Short-term debt   | 22,666                | 17,933              |
| Operating lease liabilities, current  | 39,426                | 41,772              |
| Other current liabilities   | 21,589                | 13,268              |
| Total current liabilities   | 574,979               | 486,758             |
| Deferred tax liabilities  | 33,057                | 33,811              |
| Long-term debt  | 1,331,549             | 1,415,657           |
| Operating lease liabilities, non-current  | 119,817               | 128,963             |
| Other liabilities   | 105,845               | 88,187              |
| Total liabilities   | <u>2,165,247</u>      | <u>2,153,376</u>    |
| Commitments and contingencies (Note 12)   |                       |                     |
| Redeemable noncontrolling interests   | 71,209                | 69,106              |
| Shareholders' deficit:  |                       |                     |
| Preferred shares, nominal value €0.01 per share, 100,000,000 shares authorized; none issued and outstanding   | —                     | —                   |
| Ordinary shares, nominal value €0.01 per share, 100,000,000 shares authorized; 44,080,627 shares issued; 26,003,649 and 25,885,675 shares outstanding, respectively | 615                   | 615                 |
| Deferred ordinary shares, nominal value €1.00 per share, 25,000 shares authorized, issued and outstanding   | 28                    | 28                  |
| Treasury shares, at cost, 18,076,978 and 18,194,952 shares, respectively  | (1,368,723)           | (1,376,496)         |
| Additional paid-in capital  | 433,827               | 438,616             |
| Retained earnings   | 607,682               | 618,437             |
| Accumulated other comprehensive loss  | (87,856)              | (88,676)            |
| Total shareholders' deficit   | <u>(414,427)</u>      | <u>(407,476)</u>    |
| Total liabilities, noncontrolling interests and shareholders' deficit   | <u>\$ 1,822,029</u>   | <u>\$ 1,815,006</u> |

See accompanying notes.

**CIMPRESS PLC**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(unaudited in thousands, except share and per share data)

|   | Three Months Ended September 30, |            |
|---|----------------------------------|------------|
|   | 2020                             | 2019       |
| Revenue   | \$ 586,500                       | \$ 633,959 |
| Cost of revenue (1)   | 298,844                          | 325,665    |
| Technology and development expense (1)                          | 58,489                           | 63,167     |
| Marketing and selling expense (1)                               | 138,150                          | 160,917    |
| General and administrative expense (1)                          | 41,812                           | 43,623     |
| Amortization of acquired intangible assets                      | 13,305                           | 13,018     |
| Restructuring expense (1)                                       | (86)                             | 2,190      |
| Income from operations  | 35,986                           | 25,379     |
| Other (expense) income, net                                     | (8,754)                          | 15,674     |
| Interest expense, net   | (30,516)                         | (15,087)   |
| (Loss) income before income taxes                               | (3,284)                          | 25,966     |
| Income tax expense  | 6,794                            | 6,115      |
| Net (loss) income   | (10,078)                         | 19,851     |
| Add: Net (income) loss attributable to noncontrolling interest  | (677)                            | 180        |
| Net (loss) income attributable to Cimpres plc                   | \$ (10,755)                      | \$ 20,031  |
| Basic net (loss) income per share attributable to Cimpres plc   | \$ (0.41)                        | \$ 0.67    |
| Diluted net (loss) income per share attributable to Cimpres plc | \$ (0.41)                        | \$ 0.66    |
| Weighted average shares outstanding — basic                     | 25,945,998                       | 29,747,035 |
| Weighted average shares outstanding — diluted                   | 25,945,998                       | 30,529,472 |

(1) Share-based compensation is allocated as follows:

|                                    | Three Months Ended September 30, |         |
|------------------------------------|----------------------------------|---------|
|                                    | 2020                             | 2019    |
| Cost of revenue                    | \$ 100                           | \$ 88   |
| Technology and development expense | 2,191                            | 1,734   |
| Marketing and selling expense      | 1,685                            | (1,311) |
| General and administrative expense | 4,307                            | 4,239   |
| Restructuring expense              | —                                | 664     |

See accompanying notes.

**CIMPRESS PLC**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME**  
(unaudited in thousands)

|  | Three Months Ended September 30, |                  |
|--|----------------------------------|------------------|
|  | 2020                             | 2019             |
| Net (loss) income  | \$ (10,078)                      | \$ 19,851        |
| Other comprehensive income, net of tax:  |                                  |                  |
| Foreign currency translation gains (losses), net of hedges   | 817                              | (1,560)          |
| Net unrealized gains (losses) on derivative instruments designated and qualifying as cash flow hedges                  | 3,836                            | (7,188)          |
| Amounts reclassified from accumulated other comprehensive (loss) income to net (loss) income on derivative instruments | (2,071)                          | 4,151            |
| Loss on pension benefit obligation, net  | (336)                            | —                |
| Comprehensive (loss) income  | (7,832)                          | 15,254           |
| Add: Comprehensive (income) loss attributable to noncontrolling interests  | (2,103)                          | 1,670            |
| Total comprehensive (loss) income attributable to Cimpres plc  | <u>\$ (9,935)</u>                | <u>\$ 16,924</u> |

See accompanying notes.

**CIMPRESS PLC**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (DEFICIT)**  
(unaudited in thousands)

|   | Ordinary Shares         |        | Deferred Ordinary Shares |        | Treasury Shares  |                | Additional Paid-in Capital | Retained Earnings | Accumulated Other Comprehensive Loss | Total Shareholders' Equity (Deficit) |
|---|-------------------------|--------|--------------------------|--------|------------------|----------------|----------------------------|-------------------|--------------------------------------|--------------------------------------|
|   | Number of Shares Issued | Amount | Number of Shares Issued  | Amount | Number of Shares | Amount         |                            |                   |                                      |                                      |
| Balance at June 30, 2019  | 44,080                  | \$ 615 | —                        | \$ —   | (13,635)         | \$ (737,447)   | \$ 411,079                 | \$ 537,422        | \$ (79,857)                          | \$ 131,812                           |
| Restricted share units vested, net of shares withheld for taxes                             | —                       | —      | —                        | —      | 4                | 87             | (259)                      | —                 | —                                    | (172)                                |
| Grant of restricted share awards  | —                       | —      | —                        | —      | (2)              | (187)          | —                          | —                 | —                                    | (187)                                |
| Share-based compensation expense  | —                       | —      | —                        | —      | —                | —              | 5,164                      | —                 | —                                    | 5,164                                |
| Purchase of ordinary shares   | —                       | —      | —                        | —      | (1,964)          | (232,286)      | —                          | —                 | —                                    | (232,286)                            |
| Net income attributable to Cimpres plc  | —                       | —      | —                        | —      | —                | —              | —                          | 20,031            | —                                    | 20,031                               |
| Adoption of new accounting standards  | —                       | —      | —                        | —      | —                | —              | —                          | 3,143             | —                                    | 3,143                                |
| Net unrealized loss on derivative instruments designated and qualifying as cash flow hedges | —                       | —      | —                        | —      | —                | —              | —                          | —                 | (3,037)                              | (3,037)                              |
| Foreign currency translation, net of hedges   | —                       | —      | —                        | —      | —                | —              | —                          | —                 | (70)                                 | (70)                                 |
| Balance at September 30, 2019   | 44,080                  | \$ 615 | —                        | \$ —   | (15,597)         | \$ (969,833)   | \$ 415,984                 | \$ 560,596        | \$ (82,964)                          | \$ (75,602)                          |
| Balance at June 30, 2020  | 44,080                  | \$ 615 | 25                       | \$ 28  | (18,195)         | \$ (1,376,496) | \$ 438,616                 | \$ 618,437        | \$ (88,676)                          | \$ (407,476)                         |
| Restricted share units vested, net of shares withheld for taxes                             | —                       | —      | —                        | —      | 118              | 7,773          | (13,366)                   | —                 | —                                    | (5,593)                              |
| Share-based compensation expense  | —                       | —      | —                        | —      | —                | —              | 8,577                      | —                 | —                                    | 8,577                                |
| Net loss attributable to Cimpres plc  | —                       | —      | —                        | —      | —                | —              | —                          | (10,755)          | —                                    | (10,755)                             |
| Net unrealized gain on derivative instruments designated and qualifying as cash flow hedges | —                       | —      | —                        | —      | —                | —              | —                          | —                 | 1,765                                | 1,765                                |
| Foreign currency translation, net of hedges   | —                       | —      | —                        | —      | —                | —              | —                          | —                 | (609)                                | (609)                                |
| Unrealized loss on pension benefit obligation, net of tax                                   | —                       | —      | —                        | —      | —                | —              | —                          | —                 | (336)                                | (336)                                |
| Balance at September 30, 2020   | 44,080                  | \$ 615 | 25                       | \$ 28  | (18,077)         | \$ (1,368,723) | \$ 433,827                 | \$ 607,682        | \$ (87,856)                          | \$ (414,427)                         |

See accompanying notes.

**CIMPRESS PLC**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(unaudited in thousands)

|   | Three Months Ended September 30, |                  |
|---|----------------------------------|------------------|
|   | 2020                             | 2019             |
| <b>Operating activities</b>   |                                  |                  |
| Net (loss) income   | \$ (10,078)                      | \$ 19,851        |
| Adjustments to reconcile net (loss) income to net cash provided by operating activities:                  |                                  |                  |
| Depreciation and amortization   | 42,290                           | 42,535           |
| Share-based compensation expense  | 8,283                            | 5,414            |
| Deferred taxes  | (32)                             | (960)            |
| Unrealized loss (gain) on derivatives not designated as hedging instruments included in net (loss) income | 14,628                           | (14,527)         |
| Effect of exchange rate changes on monetary assets and liabilities denominated in non-functional currency | (4,958)                          | 5,028            |
| Other non-cash items  | 3,192                            | 1,365            |
| Changes in operating assets and liabilities:  |                                  |                  |
| Accounts receivable   | (12,448)                         | (6,595)          |
| Inventory   | (3,111)                          | (6,410)          |
| Prepaid expenses and other assets   | 2,523                            | 737              |
| Accounts payable  | 38,684                           | (11,038)         |
| Accrued expenses and other liabilities  | 26,708                           | 27,505           |
| Net cash provided by operating activities   | <u>105,681</u>                   | <u>62,905</u>    |
| <b>Investing activities</b>   |                                  |                  |
| Purchases of property, plant and equipment  | (8,383)                          | (14,193)         |
| Business acquisitions, net of cash acquired   | —                                | (4,272)          |
| Capitalization of software and website development costs  | (14,804)                         | (12,471)         |
| Proceeds from the sale of assets  | 2,103                            | 670              |
| Other investing activities  | —                                | 903              |
| Net cash used in investing activities   | <u>(21,084)</u>                  | <u>(29,363)</u>  |
| <b>Financing activities</b>   |                                  |                  |
| Proceeds from borrowings of debt  | 99,000                           | 277,785          |
| Payments of debt  | (182,726)                        | (74,392)         |
| Payments of debt issuance costs   | (410)                            | —                |
| Payments of purchase consideration included in acquisition-date fair value                                | (648)                            | —                |
| Payments of withholding taxes in connection with equity awards  | (5,592)                          | (359)            |
| Payments of finance lease obligations   | (1,592)                          | (2,719)          |
| Purchase of ordinary shares   | —                                | (231,883)        |
| Other financing activities  | (11)                             | (1,437)          |
| Net cash used in financing activities   | <u>(91,979)</u>                  | <u>(33,005)</u>  |
| Effect of exchange rate changes on cash   | 2,590                            | (4,582)          |
| Net decrease in cash and cash equivalents   | (4,792)                          | (4,045)          |
| Cash and cash equivalents at beginning of period  | 45,021                           | 35,279           |
| Cash and cash equivalents at end of period  | <u>\$ 40,229</u>                 | <u>\$ 31,234</u> |
| <b>Supplemental disclosures of cash flow information:</b>   |                                  |                  |
| Cash paid during the period for:  |                                  |                  |
| Interest  | \$ 9,078                         | \$ 9,384         |
| Income taxes  | 352                              | 4,472            |
| <b>Non-cash investing and financing activities:</b>   |                                  |                  |
| Property and equipment acquired under finance leases  | 76                               | —                |
| Amounts accrued related to business acquisitions  | 1,676                            | 2,645            |

See accompanying notes.

**CIMPRESS PLC**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(unaudited in thousands, except share and per share data)**

**1. Description of the Business**

Cimpress is a strategically focused group of more than a dozen businesses that specialize in mass customization, via which we deliver large volumes of individually small-sized customized orders for a broad spectrum of print, signage, photo merchandise, invitations and announcements, writing instruments, packaging, apparel and other categories. We invest in and build customer-focused, entrepreneurial mass customization businesses for the long term, which we manage in a decentralized, autonomous manner. Mass customization is a core element of the business model of each Cimpress business. We drive competitive advantage across Cimpress through a select few shared strategic capabilities that have the greatest potential to create Cimpress-wide value. We limit all other central activities to only those which absolutely must be performed centrally.

**2. Summary of Significant Accounting Policies**

**Basis of Presentation**

The consolidated financial statements include the accounts of Cimpress plc, its wholly owned subsidiaries, entities in which we maintain a controlling financial interest, and those entities in which we have a variable interest and are the primary beneficiary. Intercompany balances and transactions have been eliminated. Investments in entities in which we cannot exercise significant influence, and the related equity securities do not have a readily determinable fair value, are accounted for using the cost method and are included in other assets on the consolidated balance sheets.

**Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. We believe our most significant estimates are associated with the ongoing evaluation of the recoverability of our long-lived assets and goodwill, estimated useful lives of assets, share-based compensation, accounting for business combinations, and income taxes and related valuation allowances, among others. By their nature, estimates are subject to an inherent degree of uncertainty. Actual results could differ from those estimates.

Given the current and expected impact of the COVID-19 pandemic on our business we evaluated our liquidity position as of the date of the issuance of these consolidated financial statements. Based on this evaluation, management believes, despite the ongoing impact of COVID-19 on our business, that our financial position, net cash provided by operations combined with our cash and cash equivalents, borrowing availability under our revolving credit facility, and the April 2020 temporary maintenance covenant suspension and capital raise as described in Note 8, will be sufficient to fund our current obligations, capital spending, debt service requirements and working capital requirements over at least the next twelve months.

**Significant Accounting Policies**

Our significant accounting policies are described in Note 2 in our consolidated financial statements included in the Form 10-K for our year ended June 30, 2020. There have been no material changes to our significant accounting policies during the three months ended September 30, 2020.

## Other (Expense) Income, Net

The following table summarizes the components of other (expense) income, net:

|   | Three Months Ended September 30, |           |
|---|----------------------------------|-----------|
|   | 2020                             | 2019      |
| (Losses) gains on derivatives not designated as hedging instruments (1) | \$ (13,495)                      | \$ 19,357 |
| Currency-related gains (losses), net (2)                                | 4,075                            | (3,412)   |
| Other gains (losses)  | 666                              | (271)     |
| Total other (expense) income, net                                       | \$ (8,754)                       | \$ 15,674 |

(1) Primarily relates to both realized and unrealized gains and losses on derivative currency forward and option contracts not designated as hedging instruments, as well as certain interest rate swap contracts that have been de-designated from hedge accounting due to their ineffectiveness.

(2) We have significant non-functional currency intercompany financing relationships that we may change at times and are subject to currency exchange rate volatility. The currency-related gains (losses), net for the three months ended September 30, 2020 and 2019 are primarily driven by this intercompany activity. In addition, we have certain cross-currency swaps designated as cash flow hedges, which hedge the remeasurement of certain intercompany loans, both presented in the same component above. The unrealized losses related to cross-currency swaps were \$5,437 for the three months ended September 30, 2020, as compared to unrealized gains of \$4,678 for the three months ended September 30, 2019.

## Net (Loss) Income Per Share Attributable to Cimpress plc

Basic net (loss) income per share attributable to Cimpress plc is computed by dividing net (loss) income attributable to Cimpress plc by the weighted-average number of ordinary shares outstanding for the respective period. Diluted net (loss) income per share attributable to Cimpress plc gives effect to all potentially dilutive securities, including share options, restricted share units ("RSUs"), warrants, and performance share units ("PSUs"), if the effect of the securities is dilutive using the treasury stock method. Awards with performance or market conditions are included using the treasury stock method only if the conditions would have been met as of the end of the reporting period and their effect is dilutive.

The following table sets forth the reconciliation of the weighted-average number of ordinary shares:

|   | Three Months Ended September 30, |            |
|---|----------------------------------|------------|
|   | 2020                             | 2019       |
| Weighted average shares outstanding, basic  | 25,945,998                       | 29,747,035 |
| Weighted average shares issuable upon exercise/vesting of outstanding share options/RSUs/warrants                           | —                                | 782,437    |
| Shares used in computing diluted net (loss) income per share attributable to Cimpress plc                                   | 25,945,998                       | 30,529,472 |
| Weighted average anti-dilutive shares excluded from diluted net (loss) income per share attributable to Cimpress plc (1)(2) | 450,089                          | —          |

(1) On May 1, 2020, we entered into a financing arrangement with Apollo Global Management, Inc., which included 7-year warrants with a strike price of \$60 that have a potentially dilutive impact on our weighted average shares outstanding. For the three months ended September 30, 2020, the weighted average anti-dilutive effect of the warrants was 316,257 shares. Refer to Note 8 for additional details about the arrangement.

(2) In the periods in which a net loss is recognized, the impact of share options, RSUs and warrants is not included as they are anti-dilutive.

## Recently Issued or Adopted Accounting Pronouncements

### New Accounting Standards Adopted

In December 2019, the FASB issued Accounting Standards Update No. 2019-12 "Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes" (ASU 2019-12), which modifies certain aspects of income tax accounting. We early adopted the standard on July 1, 2020. For the period ended September 30, 2020, adopting ASU 2019-12 resulted in a \$2,468 increased tax expense in our consolidated financial statements, related to the intraperiod allocation rules. Under the intraperiod allocation rules, an entity generally allocates total income tax expense or benefit by first determining the amount attributable to continuing operations and then allocating the

remaining tax expense or benefit to items other than continuing operations. An exception existed that required an entity with a loss from continuing operations to consider all components when determining the benefit from continuing operations. ASU 2019-12 removes this exception.

In June 2016, the FASB issued Accounting Standards Update No. 2016-13 "Financial Instruments—Credit Losses (Topic 326)" (ASU 2016-13), which introduces a new accounting model for recognizing credit losses on certain financial instruments based on an estimate of current expected credit losses. We adopted the standard on its effective date of July 1, 2020. The standard did not have a material impact on our consolidated financial statements.

### 3. Fair Value Measurements

We use a three-level valuation hierarchy for measuring fair value and include detailed financial statement disclosures about fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- *Level 1*: Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- *Level 2*: Inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets in markets that are not active and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- *Level 3*: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The following tables summarize our assets and liabilities that are measured at fair value on a recurring basis and are categorized using the fair value hierarchy:

|  | September 30, 2020 |  |   |  |
|--|--------------------|--|---|--|
|  | Total              | Quoted Prices in<br>Active<br>Markets for<br>Identical Assets<br>(Level 1) | Significant Other<br>Observable Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| <b>Assets</b>                            |                    |  |   |  |
| Cross-currency swap contracts            | \$ 948             | \$ —   | \$ 948  | \$ —   |
| Currency forward contracts               | 3,790              | —  | 3,790   | —  |
| Total assets recorded at fair value      | <u>\$ 4,738</u>    | <u>\$ —</u>  | <u>\$ 4,738</u>                                     | <u>\$ —</u>  |
| <b>Liabilities</b>                       |                    |  |   |  |
| Interest rate swap contracts             | \$ (36,492)        | \$ —   | \$ (36,492)   | \$ —   |
| Cross-currency swap contracts            | (7,814)            | —  | (7,814)   | —  |
| Currency forward contracts               | (21,651)           | —  | (21,651)  | —  |
| Currency option contracts                | (2,273)            | —  | (2,273)   | —  |
| Total liabilities recorded at fair value | <u>\$ (68,230)</u> | <u>\$ —</u>  | <u>\$ (68,230)</u>                                  | <u>\$ —</u>  |

|  | June 30, 2020      |  |   |  |
|--|--------------------|--|---|--|
|  | Total              | Quoted Prices in<br>Active<br>Markets for<br>Identical Assets<br>(Level 1) | Significant Other<br>Observable Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| <b>Assets</b>                            |                    |  |   |  |
| Interest rate swap contracts             | \$ 4,462           | \$ —   | \$ 4,462  | \$ —   |
| Currency forward contracts               | 7,949              | —  | 7,949   | —  |
| Currency option contracts                | 1,429              | —  | 1,429   | —  |
| Total assets recorded at fair value      | <u>\$ 13,840</u>   | <u>\$ —</u>  | <u>\$ 13,840</u>                                    | <u>\$ —</u>  |
| <b>Liabilities</b>                       |                    |  |   |  |
| Interest rate swap contracts             | \$ (39,520)        | \$ —   | \$ (39,520)   | \$ —   |
| Cross-currency swap contracts            | (4,746)            | —  | (4,746)   | —  |
| Currency forward contracts               | (8,519)            | —  | (8,519)   | —  |
| Currency option contracts                | (38)               | —  | (38)  | —  |
| Total liabilities recorded at fair value | <u>\$ (52,823)</u> | <u>\$ —</u>  | <u>\$ (52,823)</u>                                  | <u>\$ —</u>  |

During the quarter ended September 30, 2020 and year ended June 30, 2020, there were no significant transfers in or out of Level 1, Level 2 and Level 3 classifications.

The valuations of the derivatives intended to mitigate our interest rate and currency risk are determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each instrument. This analysis utilizes observable market-based inputs, including interest rate curves, interest rate volatility, or spot and forward exchange rates, and reflects the contractual terms of these instruments, including the period to maturity. We incorporate credit valuation adjustments to appropriately reflect both our own nonperformance risk and the respective counterparties' nonperformance risk in the fair value measurements. In adjusting the fair value of our derivative contracts for the effect of nonperformance risk, we have considered the impact of netting and any applicable credit enhancements.

Although we have determined that the majority of the inputs used to value our derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with our derivatives utilize Level 3 inputs, such as estimates of current credit spreads, to appropriately reflect both our own nonperformance risk and the respective counterparties' nonperformance risk in the fair value measurement. However, as of September 30, 2020, we have assessed the significance of the impact of the credit valuation adjustments on the overall valuation of our derivative positions and have determined that the credit valuation adjustments are not significant to the overall valuation of our derivatives. As a result, we have determined that our derivative valuations in their entirety are classified in Level 2 in the fair value hierarchy.

As of September 30, 2020 and June 30, 2020, the carrying amounts of our cash and cash equivalents, accounts receivable, accounts payable and other current liabilities approximated their estimated fair values. As of September 30, 2020 and June 30, 2020, the carrying value of our debt, excluding debt issuance costs and debt premiums and discounts, was \$1,400,787 and \$1,482,177, respectively, and the fair value was \$1,377,987 and \$1,450,719, respectively. Our debt at September 30, 2020 includes variable-rate debt instruments indexed to LIBOR that resets periodically, as well as fixed-rate debt instruments. The estimated fair value of our debt was determined using available market information based on recent trades or activity of debt instruments with substantially similar risks, terms and maturities, which fall within Level 2 under the fair value hierarchy. The estimated fair value of assets and liabilities disclosed above may not be representative of actual values that could have been or will be realized in the future.

#### 4. Derivative Financial Instruments

We use derivative financial instruments, such as interest rate swap contracts, cross-currency swap contracts, and currency forward and option contracts, to manage interest rate and foreign currency exposures. Derivatives are recorded in the consolidated balance sheets at fair value. If the derivative is designated as a cash flow hedge or net investment hedge, then the change in the fair value of the derivative is recorded in accumulated other comprehensive loss and subsequently reclassified into earnings in the period the hedged forecasted transaction affects earnings. Additionally, any ineffectiveness associated with any effective and designated hedge is recognized within accumulated other comprehensive loss.

The change in the fair value of derivatives not designated as hedges is recognized directly in earnings as a component of other (expense) income, net.

##### Hedges of Interest Rate Risk

We enter into interest rate swap contracts to manage variability in the amount of our known or expected cash payments related to a portion of our debt. Our objective in using interest rate swaps is to add stability to interest expense and to manage our exposure to interest rate movements. We designate our interest rate swaps as cash flow hedges. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for us making fixed-rate payments over the life of the contract agreements without exchange of the underlying notional amount. Realized gains or losses from interest rate swaps are recorded in earnings as a component of interest expense, net.

Amounts reported in accumulated other comprehensive loss related to interest rate swap contracts will be reclassified to interest expense, net as interest payments are accrued or made on our variable-rate debt. As of September 30, 2020, we estimate that \$10,324 will be reclassified from accumulated other comprehensive loss to interest expense during the twelve months ending September 30, 2021. As of September 30, 2020, we had ten outstanding interest rate swap contracts indexed to USD LIBOR, of which seven of these instruments were designated as cash flow hedges of interest rate risk and have varying start dates and maturity dates through December 2025. As of September 30, 2020, we have determined that three of our hedges are no longer highly effective. These de-designated hedges have varying start dates and maturity dates through December 2026.

| Interest rate swap contracts outstanding:            |    | Notional Amounts |
|--|----|------------------|
| Contracts accruing interest as of September 30, 2020 | \$ | 500,000          |
| Contracts with a future start date                   |    | 50,000           |
| Total  | \$ | 550,000          |

##### Hedges of Currency Risk

###### *Cross-Currency Swap Contracts*

From time to time, we execute cross-currency swap contracts designated as cash flow hedges or net investment hedges. Cross-currency swaps involve an initial receipt of the notional amount in the hedge currency in exchange for our reporting currency based on a contracted exchange rate. Subsequently, we receive fixed rate payments in our reporting currency in exchange for fixed rate payments in the hedged currency over the life of the contract. At maturity, the final exchange involves the receipt of our reporting currency in exchange for the notional amount in the hedged currency.

Cross-currency swap contracts designated as cash flow hedges are executed to mitigate our currency exposure to the interest receipts as well as the principal remeasurement and repayment associated with certain intercompany loans denominated in a currency other than our reporting currency, the U.S. dollar. As of September 30, 2020, we had two outstanding cross-currency swap contracts designated as cash flow hedges with a total notional amount of \$120,874, both maturing during June 2024. We entered into the two cross-currency swap contracts to hedge the risk of changes in one Euro-denominated intercompany loan entered into with one of our consolidated subsidiaries that has the Euro as its functional currency.

Amounts reported in accumulated other comprehensive loss will be reclassified to other (expense) income, net as interest payments are accrued or paid and upon remeasuring the intercompany loan. As of September 30,

2020, we estimate that \$2,610 of income will be reclassified from accumulated other comprehensive loss to interest expense, net during the twelve months ending September 30, 2021.

#### *Other Currency Contracts*

We execute currency forward and option contracts in order to mitigate our exposure to fluctuations in various currencies against our reporting currency, the U.S. dollar.

As of September 30, 2020, we had five currency forward contracts designated as net investment hedges with a total notional amount of \$149,604, maturing during various dates through April 2023. We entered into these contracts to hedge the risk of changes in the U.S. dollar equivalent value of a portion of our net investment in two consolidated subsidiaries that have the Euro as their functional currency. Amounts reported in accumulated other comprehensive loss are recognized as a component of our cumulative translation adjustment.

We have elected to not apply hedge accounting for all other currency forward and option contracts. During the three months ended September 30, 2020 and 2019, we have experienced volatility within other (expense) income, net in our consolidated statements of operations from unrealized gains and losses on the mark-to-market of outstanding currency forward and option contracts. We expect this volatility to continue in future periods for contracts for which we do not apply hedge accounting. Additionally, since our hedging objectives may be targeted at non-GAAP financial metrics that exclude non-cash items such as depreciation and amortization, we may experience increased, not decreased, volatility in our GAAP results as a result of our currency hedging program.

As of September 30, 2020, we had the following outstanding currency derivative contracts that were not designated for hedge accounting and were used to hedge fluctuations in the U.S. dollar value of forecasted transactions or balances denominated in Australian Dollar, British Pound, Canadian Dollar, Danish Krone, Euro, Indian Rupee, Mexican Peso, New Zealand Dollar, Norwegian Krone, Philippine Peso and Swedish Krona:

| <b>Notional Amount</b> | <b>Effective Date</b>                   | <b>Maturity Date</b>                  | <b>Number of Instruments</b> | <b>Index</b> |
|------------------------|---|---------------------------------------|------------------------------|--------------|
| \$466,969              | December 2018 through<br>September 2020 | Various dates through October<br>2024 | 586                          | Various      |

## Financial Instrument Presentation

The table below presents the fair value of our derivative financial instruments as well as their classification on the balance sheet as of September 30, 2020 and June 30, 2020. Our derivative asset and liability balances will fluctuate with interest rate and currency exchange rate volatility.

| September 30, 2020   |                                     |   |                 |                         |   |   |                    |
|--|-------------------------------------|---|-----------------|-------------------------|---|---|--------------------|
| Asset Derivatives  |                                     |   |                 | Liability Derivatives   |   |   |                    |
| Balance Sheet line item  | Gross amounts of recognized assets  | Gross amount offset in Consolidated Balance Sheet | Net amount      | Balance Sheet line item | Gross amounts of recognized liabilities       | Gross amount offset in Consolidated Balance Sheet | Net amount         |
| <b>Derivatives designated as hedging instruments</b>           |                                     |   |                 |                         |   |   |                    |
| <b>Derivatives in cash flow hedging relationships</b>          |                                     |   |                 |                         |   |   |                    |
| Interest rate swaps  | Other current assets / other assets | \$ —  | \$ —            | \$ —                    | Other liabilities                             | \$ (29,106)                                       | \$ (29,106)        |
| Cross-currency swaps   | Other assets                        | 948   | —               | 948                     | Other liabilities                             | (7,814)   | (7,814)            |
| <b>Derivatives in net investment hedging relationships</b>     |                                     |   |                 |                         |   |   |                    |
| Currency forward contracts                                     | Other assets                        | —   | —               | —                       | Other current liabilities / other liabilities | (13,157)  | (13,157)           |
| <b>Total derivatives designated as hedging instruments</b>     |                                     | <u>\$ 948</u>                                     | <u>\$ —</u>     | <u>\$ 948</u>           |   | <u>\$ (50,077)</u>                                | <u>\$ (50,077)</u> |
| <b>Derivatives not designated as hedging instruments</b>       |                                     |   |                 |                         |   |   |                    |
| Interest rate swaps  | Other assets                        | \$ —  | \$ —            | \$ —                    | Other liabilities                             | \$ (7,386)  | \$ (7,386)         |
| Currency forward contracts                                     | Other current assets / other assets | 4,784   | (994)           | 3,790                   | Other current liabilities / other liabilities | (10,062)  | (8,494)            |
| Currency option contracts                                      | Other current assets / other assets | —   | —               | —                       | Other current liabilities / other liabilities | (2,475)   | (2,273)            |
| <b>Total derivatives not designated as hedging instruments</b> |                                     | <u>\$ 4,784</u>                                   | <u>\$ (994)</u> | <u>\$ 3,790</u>         |   | <u>\$ (19,923)</u>                                | <u>\$ (18,153)</u> |

June 30, 2020

|  | Asset Derivatives                   |                                    |   |                 | Liability Derivatives                         |   |   |                    |
|--|-------------------------------------|------------------------------------|---|-----------------|---|---|---|--------------------|
|  | Balance Sheet line item             | Gross amounts of recognized assets | Gross amount offset in Consolidated Balance Sheet | Net amount      | Balance Sheet line item                       | Gross amounts of recognized liabilities | Gross amount offset in Consolidated Balance Sheet | Net amount         |
| <b>Derivatives designated as hedging instruments</b>       |                                     |                                    |   |                 |   |   |   |                    |
| <b>Derivatives in cash flow hedging relationships</b>      |                                     |                                    |   |                 |   |   |   |                    |
| Interest rate swaps  | Other current assets / other assets | \$ —                               | \$ —  | \$ —            | Other liabilities                             | \$ (31,161)                             | \$ —  | \$ (31,161)        |
| Cross-currency swaps                                       | Other assets                        | 4,462                              | —   | 4,462           | Other liabilities                             | (4,746)                                 | —   | (4,746)            |
| <b>Derivatives in net investment hedging relationships</b> |                                     |                                    |   |                 |   |   |   |                    |
| Currency forward contracts                                 | Other assets                        | —                                  | —   | —               | Other current liabilities / other liabilities | (6,829)                                 | —   | (6,829)            |
| Total derivatives designated as hedging instruments        |                                     | <u>\$ 4,462</u>                    | <u>\$ —</u>                                       | <u>\$ 4,462</u> |   | <u>\$ (42,736)</u>                      | <u>\$ —</u>                                       | <u>\$ (42,736)</u> |
| <b>Derivatives not designated as hedging instruments</b>   |                                     |                                    |   |                 |   |   |   |                    |
| Interest rate swaps  | Other assets                        | \$ —                               | \$ —  | \$ —            | Other liabilities                             | \$ (8,359)                              | \$ —  | \$ (8,359)         |
| Currency forward contracts                                 | Other current assets / other assets | 9,702                              | (1,753)   | 7,949           | Other current liabilities / other liabilities | (2,136)                                 | 446   | (1,690)            |
| Currency option contracts                                  | Other current assets / other assets | 1,699                              | (270)   | 1,429           | Other current liabilities / other liabilities | (38)                                    | —   | (38)               |
| Total derivatives not designated as hedging instruments    |                                     | <u>\$ 11,401</u>                   | <u>\$ (2,023)</u>                                 | <u>\$ 9,378</u> |   | <u>\$ (10,533)</u>                      | <u>\$ 446</u>                                     | <u>\$ (10,087)</u> |

The following table presents the effect of our derivative financial instruments designated as hedging instruments and their classification within comprehensive (loss) income for the three months ended September 30, 2020 and 2019:

|  | Amount of Net (Loss) Gain on Derivatives<br>Recognized in Comprehensive Income (Loss) |                 |
|--|---|-----------------|
|  | Three Months Ended September 30,  |                 |
|  | 2020  | 2019            |
| <b>Derivatives in cash flow hedging relationships</b>      |   |                 |
| Interest rate swaps  | \$ 411  | \$ (4,590)      |
| Cross-currency swaps                                       | 3,425   | (2,598)         |
| <b>Derivatives in net investment hedging relationships</b> |   |                 |
| Currency forward contracts                                 | (17,538)  | 12,718          |
| <b>Total</b>   | <b>\$ (13,702)</b>  | <b>\$ 5,530</b> |

The following table presents reclassifications out of accumulated other comprehensive loss for the three months ended September 30, 2020 and 2019:

|   | Amount of Net Gain (Loss) Reclassified from<br>Accumulated Other Comprehensive Income (Loss) into<br>Income |                 | Affected line item in the<br>Statement of Operations |
|---|---|-----------------|--|
|   | Three Months Ended September 30,  |                 |  |
|   | 2020  | 2019            |  |
| <b>Derivatives in cash flow hedging relationships</b> |   |                 |  |
| Interest rate swaps                                   | \$ 2,622  | \$ (30)         | Interest expense, net                                |
| Cross-currency swaps                                  | (4,767)   | 5,564           | Other (expense) income, net                          |
| Total before income tax                               | (2,145)   | 5,534           | (Loss) income before income taxes                    |
| Income tax  | 74  | (1,383)         | Income tax expense                                   |
| <b>Total</b>  | <b>\$ (2,071)</b>   | <b>\$ 4,151</b> |  |

The following table presents the adjustment to fair value recorded within the consolidated statements of operations for the three months ended September 30, 2020 and 2019 for derivative instruments for which we did not elect hedge accounting and de-designated derivative financial instruments that no longer qualify as hedging instruments.

|                     | Amount of Gain (Loss) Recognized in Net (Loss) Income |                  | Affected line item in the<br>Statement of Operations |
|---------------------|---|------------------|--|
|                     | Three Months Ended September 30,                      |                  |  |
|                     | 2020  | 2019             |  |
| Currency contracts  | \$ (13,468)   | \$ 19,357        | Other (expense) income, net                          |
| Interest rate swaps | (27)  | —                | Other (expense) income, net                          |
| <b>Total</b>        | <b>\$ (13,495)</b>                                    | <b>\$ 19,357</b> |  |

## 5. Accumulated Other Comprehensive Income (Loss)

The following table presents a roll forward of amounts recognized in accumulated other comprehensive income (loss) by component, net of tax of \$105 for the three months ended September 30, 2020:

|   | Gains (losses) on cash flow hedges (1) | Gains (losses) on pension benefit obligation | Translation adjustments, net of hedges (2) | Total       |
|---|--|--|--|-------------|
| Balance as of June 30, 2020   | \$ (30,078)                            | \$ (1,399)                                   | \$ (57,199)                                | \$ (88,676) |
| Other comprehensive income (loss) before reclassifications                          | 3,836                                  | (336)  | (609)                                      | 2,891       |
| Amounts reclassified from accumulated other comprehensive loss to net (loss) income | (2,071)                                | —  | —  | (2,071)     |
| Net current period other comprehensive income (loss)                                | 1,765                                  | (336)  | (609)                                      | 820         |
| Balance as of September 30, 2020  | \$ (28,313)                            | \$ (1,735)                                   | \$ (57,808)                                | \$ (87,856) |

(1) Gains (losses) on cash flow hedges include our interest rate swap and cross-currency swap contracts designated in cash flow hedging relationships.

(2) As of September 30, 2020 and June 30, 2020, the translation adjustment is inclusive of the effects of our net investment hedges, of which, unrealized gains of \$2,971 and \$20,509 respectively, net of tax, have been included in accumulated other comprehensive loss.

## 6. Goodwill

The carrying amount of goodwill by reportable segment as of September 30, 2020 and June 30, 2020 was as follows:

|  | Vistaprint | PrintBrothers | The Print Group | All Other Businesses | Total      |
|--|------------|---------------|-----------------|----------------------|------------|
| Balance as of June 30, 2020                    | \$ 150,846 | \$ 129,764    | \$ 155,197      | \$ 186,097           | \$ 621,904 |
| Effect of currency translation adjustments (1) | 3,128      | 5,708         | 6,828           | —                    | 15,664     |
| Balance as of September 30, 2020               | \$ 153,974 | \$ 135,472    | \$ 162,025      | \$ 186,097           | \$ 637,568 |

(1) Related to goodwill held by subsidiaries whose functional currency is not the U.S. dollar.

## 7. Other Balance Sheet Components

Accrued expenses included the following:

|  | September 30, 2020 | June 30, 2020 |
|--|--------------------|---------------|
| Compensation costs                         | \$ 62,433          | \$ 67,307     |
| Income and indirect taxes                  | 55,062             | 53,161        |
| Advertising costs (1)                      | 24,422             | 14,746        |
| Interest payable (2)                       | 28,340             | 8,359         |
| Production costs                           | 8,233              | 7,012         |
| Sales returns                              | 5,724              | 5,166         |
| Shipping costs                             | 8,535              | 5,080         |
| Professional fees                          | 3,838              | 3,452         |
| Purchases of property, plant and equipment | 941                | 1,685         |
| Other                                      | 46,293             | 44,796        |
| Total accrued expenses                     | \$ 243,821         | \$ 210,764    |

(1) The increase in accrued advertising costs is primarily due to the expansion beyond first-order profitability targets used during the fourth quarter of fiscal 2020 for several of our businesses, as well as modest investment in upper-funnel advertising in our Vistaprint business.

(2) The increase in interest payable is due to the additional offering of \$200,000 of our 2026 Notes in the third quarter and \$300,000 in Second Lien Notes issued during the fourth quarter of fiscal 2020. The interest on our 2026 Notes is payable semi-annually on June 15 and December 15 of each year and the interest on our Second Lien Notes is payable semi-annually on May 15 and November 15 of each year, with the first interest payment on November 15, 2020. Refer to Note 8 for further detail.

Other current liabilities included the following:

|  | September 30, 2020 | June 30, 2020    |
|--|--------------------|------------------|
| Current portion of finance lease obligations | \$ 8,149           | \$ 8,055         |
| Short-term derivative liabilities            | 10,120             | 3,521            |
| Other  | 3,320              | 1,692            |
| <b>Total other current liabilities</b>       | <b>\$ 21,589</b>   | <b>\$ 13,268</b> |

Other liabilities included the following:

|                                     | September 30, 2020 | June 30, 2020    |
|-------------------------------------|--------------------|------------------|
| Long-term finance lease obligations | \$ 18,013          | \$ 18,617        |
| Long-term derivative liabilities    | 60,874             | 51,800           |
| Other                               | 26,958             | 17,770           |
| <b>Total other liabilities</b>      | <b>\$ 105,845</b>  | <b>\$ 88,187</b> |

## 8. Debt

|   | September 30, 2020  | June 30, 2020       |
|---|---------------------|---------------------|
| 7.0% Senior unsecured notes due 2026              | \$ 600,000          | \$ 600,000          |
| Senior secured credit facility                    | 489,767             | 570,483             |
| 12.0% Second lien notes due 2025                  | 300,000             | 300,000             |
| Other   | 11,020              | 11,694              |
| Debt issuance costs and debt premiums (discounts) | (46,572)            | (48,587)            |
| Total debt outstanding, net                       | 1,354,215           | 1,433,590           |
| Less: short-term debt (1)                         | 22,666              | 17,933              |
| Long-term debt                                    | <b>\$ 1,331,549</b> | <b>\$ 1,415,657</b> |

(1) Balances as of September 30, 2020 and June 30, 2020 are inclusive of short-term debt issuance costs, debt premiums and discounts of \$10,549 and \$10,362, respectively.

### *Our Debt*

Our various debt arrangements described below contain customary representations, warranties and events of default. As of September 30, 2020, the pre-existing financial maintenance covenants under our senior secured credit facility covenants are suspended, and we were in compliance with all financial and other covenants under the credit agreement as amended, the indenture governing our 2026 Notes, and the indenture governing our Second Lien Notes.

### *Senior Secured Credit Facility*

On April 28, 2020, we entered into an amendment to our senior secured credit agreement to suspend our pre-existing maintenance covenants, including the total and senior secured leverage covenants and interest coverage ratio covenant, until the publication of our results for the quarter ending December 31, 2021, for which quarter the pre-amendment maintenance covenants will be reinstated. The covenant suspension period could end earlier at our election if we have total leverage equal to or lower than 4.75x annualized EBITDA for each of two consecutive quarters and are compliant with pre-amendment maintenance covenants.

During the covenant suspension period, we must comply with new maintenance covenants requiring EBITDA above zero in each of the quarters ending June 30, 2021 and September 30, 2021 and minimum liquidity (defined in the credit agreement as unrestricted cash plus unused revolver) of \$50,000. The amendment increased pricing to LIBOR plus 3.25% during the covenant suspension period and to LIBOR plus 2.50% to 3.25% after the covenant suspension period, depending on our total leverage ratio, including a 0.75% floor for LIBOR borrowings. Additionally, as part of the amendment, the maturity date was changed from February 2025 to November 2024. The

amendment to the senior secured credit agreement also reduced the credit facility from \$1,551,419 to \$1,000,000, made up of an \$850,000 revolver and \$150,000 term loan.

During the covenant suspension period, we have more restrictive limitations on certain activities and actions, including but not limited to:

- the incurrence of additional indebtedness and liens,
- the consummation of certain investments, including acquisitions,
- the making of restricted payments, including the purchases of our ordinary shares and payment of dividends.

As of September 30, 2020, we have drawn commitments under the credit facility of \$489,767 as follows:

- Revolving loans of \$343,517 with a maturity date of November 15, 2024
- Term loans of \$146,250 amortizing over the loan period, with a final maturity date of November 15, 2024

As of September 30, 2020, the weighted-average interest rate on outstanding borrowings was 5.65%, inclusive of interest rate swap rates. We are also required to pay a commitment fee on unused balances of 0.35% to 0.5% depending on our total leverage ratio, and 0.5% during the covenant suspension period. We have pledged the assets and/or share capital of a number of our subsidiaries as collateral for our outstanding debt as of September 30, 2020.

### *Second Lien Notes*

On May 1, 2020, we completed a private placement of \$300,000 in aggregate principal of 12% second lien notes due 2025 (the Second Lien Notes) and warrants to funds managed by affiliates of Apollo Global Management, Inc. (the "Apollo Funds"). These Second Lien Notes and warrants were issued at a discount of \$6,000, resulting in net proceeds of \$294,000. We used the proceeds to pay down a portion of the term loans under our senior secured credit facility and to pay fees and expenses incurred in connection with the financing and the above-described amendment.

The Second Lien Notes bear interest at 12% per annum, 50% of which can be paid-in-kind at our option, and mature on May 15, 2025. We may prepay the Second Lien Notes in whole or in part after the first anniversary with a 3% premium, after the second anniversary with a 1% premium, and after the third anniversary with no premium with proceeds from certain debt financings.

Each of Cimpress' subsidiaries that guarantees our obligations under our senior secured credit agreement will guarantee the Second Lien Notes. The Second Lien Notes and the guarantees thereof rank equal in right of payment with existing and future senior indebtedness of Cimpress, including Cimpress' and the subsidiary guarantors' obligations under the senior secured credit agreement, and will be secured by the same assets securing Cimpress' and the subsidiary guarantors' obligations under the senior secured credit agreement on a second lien basis subject to limited exceptions and the terms of the intercreditor agreement among Cimpress, the subsidiary guarantors, JPMorgan Chase Bank, N.A. as administrative agent under the senior secured credit agreement, and U.S. Bank National Association as collateral agent under the indenture for the Second Lien Notes.

The Apollo Funds also received 7-year warrants to purchase 1,055,377 ordinary shares of Cimpress, representing approximately 3.875% of our outstanding diluted ordinary shares at the time of issuance. Based on the terms of the purchase agreement, the two instruments exist separately and should be treated as separate securities; therefore the warrants are considered to be detachable.

The warrants have an exercise price of \$60 per share, representing an approximately 17% premium to the 10-day volume weighted average price of our shares as of April 28, 2020. The warrants are classified as equity as they are strictly redeemable in our own shares, and they may be exercised by cash payment or through cashless exercise by the surrender of warrant shares having a value equal to the exercise price of the portion of the warrant being exercised.

### *Senior Unsecured Notes*

On February 13, 2020, we completed an additional offering of \$200,000 in aggregate principal of 7.0% notes under the senior notes indenture between Cimpress plc and U.S. Bank National Association (as successor trustee to MUFG Union Bank, N.A.) at a premium of 105.25%. These notes were issued in addition to the existing principal balance under the indenture of \$400,000, and are collectively referred to as the 2026 Notes. The net proceeds from this add-on offering were used to repay a portion of the indebtedness outstanding under our senior secured credit facility and related transaction fees and expenses.

We have the right to redeem, at any time prior to June 15, 2021, some or all of the 2026 Notes at a redemption price equal to 100% of the principal amount redeemed, plus a make-whole amount as set forth in the indenture, plus accrued and unpaid interest to, but not including, the redemption date. In addition, we have the right to redeem, at any time prior to June 15, 2021, up to 40% of the aggregate outstanding principal amount of the 2026 Notes at a redemption price equal to 107% of the principal amount thereof, plus accrued and unpaid interest to, but not including, the redemption date, with the net proceeds of certain equity offerings by Cimpress. At any time on or after June 15, 2021, we may redeem some or all of the 2026 Notes at the redemption prices specified in the indenture, plus accrued and unpaid interest to, but not including, the redemption date.

### *Other Debt*

Other debt consists primarily of term loans acquired through our various acquisitions or used to fund certain capital investments. As of September 30, 2020 and June 30, 2020, we had \$11,020 and \$11,694, respectively, outstanding for those obligations that are payable through March 2025.

## **9. Income Taxes**

Our income tax expense was \$6,794 and \$6,115 for the three months ended September 30, 2020 and 2019, respectively. Excluding the effect of discrete tax adjustments, our estimated annual effective tax rate is higher for fiscal 2021 as compared to fiscal 2020 primarily due to increased non-deductible interest expense. Our effective tax rate continues to be negatively impacted by losses in certain jurisdictions where we are unable to recognize a tax benefit in the current period.

During the three months ended September 30, 2020, our unrecognized tax benefits increased by \$7,133, primarily due to tax positions taken in prior periods for which we have determined it is more likely than not that they will not be sustained upon audit. As of September 30, 2020, we had unrecognized tax benefits of \$13,364, including accrued interest and penalties of \$495. We recognize interest and, if applicable, penalties related to unrecognized tax benefits in the provision for income taxes. If recognized, \$7,582 of unrecognized tax benefits would reduce our tax expense. It is reasonably possible that a reduction in unrecognized tax benefits may occur within the next twelve months in the range of \$165 to \$450 related to the lapse of applicable statutes of limitations. We believe we have appropriately provided for all tax uncertainties.

We conduct business in a number of tax jurisdictions and, as such, are required to file income tax returns in multiple jurisdictions globally. The years 2014 through 2020 remain open for examination by the IRS and the years 2014 through 2020 remain open for examination in the various states and non-US tax jurisdictions in which we file tax returns. We believe that our income tax reserves are adequately maintained taking into consideration both the technical merits of our tax return positions and ongoing developments in our income tax audits. However, the final determination of our tax return positions, if audited, is uncertain, and there is a possibility that final resolution of these matters could have a material impact on our results of operations or cash flows.

## 10. Noncontrolling Interests

For some of our subsidiaries, we own a controlling equity stake, and a third party or key member of the business' management team owns a minority portion of the equity. The balance sheet and operating activity of these entities are included in our consolidated financial statements and we adjust the net (loss) income in our consolidated statement of operations to exclude the noncontrolling interests' proportionate share of results. We present the proportionate share of equity attributable to the redeemable noncontrolling interests as temporary equity within our consolidated balance sheet and the proportionate share of noncontrolling interests not subject to a redemption provision that is outside of our control as equity. We recognize redeemable noncontrolling interests at fair value on the sale or acquisition date and adjust to the redemption value on a periodic basis with the offset to retained earnings in the consolidated balance sheet. If the formulaic redemption value exceeds the fair value of the noncontrolling interest, then the accretion to redemption value is offset to the net (income) loss attributable to noncontrolling interest in our consolidated statement of operations.

### **Redeemable Noncontrolling Interests**

#### *PrintBrothers*

Members of the PrintBrothers management team hold a minority equity interest ranging from 12% to 13% in each of the three businesses within the segment. The put options associated with the redeemable noncontrolling interest are exercisable beginning in 2021, while the associated call options become exercisable in 2026. As of September 30, 2020, the redemption value was less than the carrying value, and therefore no adjustment was required.

#### *All Other Businesses*

On October 1, 2018, we acquired approximately 99% of the outstanding equity interests of Build A Sign LLC. The remaining 1% is considered a redeemable noncontrolling equity interest, as it is redeemable for cash based on future financial results through put and call rights and not solely within our control. As of September 30, 2020, the redemption value was less than the carrying value, and therefore no adjustment was required.

The following table presents the reconciliation of changes in our redeemable noncontrolling interests:

|  | Redeemable<br>noncontrolling<br>interests |
|--|---|
| Balance as of June 30, 2020                        | \$ 69,106                                 |
| Net income attributable to noncontrolling interest | 677                                       |
| Foreign currency translation                       | 1,426                                     |
| Balance as of September 30, 2020                   | <u>\$ 71,209</u>                          |

## 11. Segment Information

Our operating segments are based upon the manner in which our operations are managed and the availability of separate financial information reported internally to the Chief Executive Officer, who is our Chief Operating Decision Maker ("CODM") for purposes of making decisions about how to allocate resources and assess performance.

As of September 30, 2020, we have numerous operating segments under our management reporting structure which are reported in the following five reportable segments:

- *Vistaprint* - Includes the operations of our global Vistaprint websites and our Webs-branded business, which is managed with the Vistaprint-branded digital business. Also included is our Vistaprint Corporate Solutions business which serves medium-sized businesses and large corporations, as well as a legacy revenue stream with retail partners and franchise businesses
- *PrintBrothers* - Includes the results of our druck.at, Printdeal, and WIRmachenDRUCK businesses
- *The Print Group* - Includes the results of our Easyflyer, Exaprint, Pixartprinting, and Tradeprint businesses

- *National Pen* - Includes the global operations of our National Pen business, which manufactures and markets custom writing instruments and promotional products, apparel and gifts
- *All Other Businesses* - Includes a collection of businesses grouped together based on materiality:
  - BuildASign is an internet-based provider of canvas-print wall décor, business signage and other large-format printed products, based in Austin, Texas.
  - Printi is an online printing leader in Brazil, which offers a superior customer experience with transparent and attractive pricing, reliable service and quality.
  - YSD is a startup operation that provides end-to-end mass customization solutions to brands and intellectual property owners in China, supporting multiple channels including retail stores, websites, WeChat and e-commerce platforms to enhance brand awareness and competitiveness and develop new markets.

Central and corporate costs consist primarily of the team of software engineers that is building our mass customization platform; shared service organizations such as global procurement; technology services such as hosting and security; administrative costs of our Cimpres India offices where numerous Cimpres businesses have dedicated business-specific team members; and corporate functions including our Board of Directors, CEO, and the team members necessary for managing corporate activities, such as treasury, tax, capital allocation, financial consolidation, internal audit and legal. These costs also include certain unallocated share-based compensation costs.

For awards granted under our 2016 Performance Equity Plan, the PSU expense value is based on a Monte Carlo fair value analysis and is required to be expensed on an accelerated basis. In order to ensure comparability in measuring our businesses' results, we allocate the straight-line portion of the fixed grant value to our businesses. Any expense in excess of the amount as a result of the fair value measurement of the PSUs and the accelerated expense profile of the awards is recognized within central and corporate costs. All expense or benefit associated with our supplemental PSUs is recognized within central and corporate costs.

Our definition of segment EBITDA is GAAP operating income excluding certain items, such as depreciation and amortization, expense recognized for contingent earn-out related charges including the changes in fair value of contingent consideration and compensation expense related to cash-based earn-out mechanisms dependent upon continued employment, share-based compensation related to investment consideration, certain impairment expense, and restructuring charges. We do not allocate non-operating income, including realized gains and losses on currency hedges, to our segment results.

With the exception of BuildASign, which is a larger and profitable business, the All Other Businesses reportable segment consists of two early-stage businesses that we continue to manage at a relatively modest operating loss.

Our balance sheet information is not presented to the CODM on an allocated basis, and therefore we do not present asset information by segment. We do present other segment information to the CODM, which includes purchases of property, plant and equipment and capitalization of software and website development costs, and therefore include that information in the tables below.

Revenue by segment is based on the business-specific websites or sales channel through which the customer's order was transacted. The following tables set forth revenue by reportable segment, as well as disaggregation of revenue by major geographic region and reportable segment.

|                            | Three Months Ended September 30, |            |
|----------------------------|----------------------------------|------------|
|                            | 2020                             | 2019       |
| Revenue:                   |                                  |            |
| Vistaprint (1)             | \$ 329,291                       | \$ 343,171 |
| PrintBrothers (2)          | 100,112                          | 109,290    |
| The Print Group (3)        | 66,437                           | 72,258     |
| National Pen (4)           | 67,649                           | 70,163     |
| All Other Businesses (5)   | 43,478                           | 42,276     |
| Total segment revenue      | 606,967                          | 637,158    |
| Inter-segment eliminations | (20,467)                         | (3,199)    |
| Total consolidated revenue | \$ 586,500                       | \$ 633,959 |

- (1) Vistaprint segment revenues include inter-segment revenue of \$422 and \$1,328 for the three months ended September 30, 2020 and 2019, respectively.  
(2) PrintBrothers segment revenues include inter-segment revenue of \$171 and \$243 for the three months ended September 30, 2020 and 2019, respectively.  
(3) The Print Group segment revenues include inter-segment revenue of \$6,059 and \$432 for the three months ended September 30, 2020 and 2019, respectively.  
(4) National Pen segment revenues include inter-segment revenue of \$13,076 and \$981 for the three months ended September 30, 2020 and 2019, respectively.  
(5) All Other Businesses segment revenues include inter-segment revenue of \$739 and \$215 for the three months ended September 30, 2020 and 2019, respectively. Our All Other Businesses segment includes the revenue from our VIDA acquisition from July 2, 2018 through the divestiture date of April 10, 2020.

|                                 | Three Months Ended September 30, 2020 |               |                 |              |           |            |
|---------------------------------|---------------------------------------|---------------|-----------------|--------------|-----------|------------|
|                                 | Vistaprint                            | PrintBrothers | The Print Group | National Pen | All Other | Total      |
| Revenue by Geographic Region:   |                                       |               |                 |              |           |            |
| North America                   | \$ 232,095                            | \$ —          | \$ —            | \$ 30,321    | \$ 38,944 | \$ 301,360 |
| Europe                          | 77,248                                | 99,941        | 60,378          | 20,604       | —         | 258,171    |
| Other                           | 19,526                                | —             | —               | 3,648        | 3,795     | 26,969     |
| Inter-segment                   | 422                                   | 171           | 6,059           | 13,076       | 739       | 20,467     |
| Total segment revenue           | 329,291                               | 100,112       | 66,437          | 67,649       | 43,478    | 606,967    |
| Less: inter-segment elimination | (422)                                 | (171)         | (6,059)         | (13,076)     | (739)     | (20,467)   |
| Total external revenue          | \$ 328,869                            | \$ 99,941     | \$ 60,378       | \$ 54,573    | \$ 42,739 | \$ 586,500 |

|                                 | Three Months Ended September 30, 2019 |               |                 |              |           |            |
|---------------------------------|---------------------------------------|---------------|-----------------|--------------|-----------|------------|
|                                 | Vistaprint                            | PrintBrothers | The Print Group | National Pen | All Other | Total      |
| Revenue by Geographic Region:   |                                       |               |                 |              |           |            |
| North America                   | \$ 247,085                            | \$ —          | \$ —            | \$ 41,542    | \$ 35,406 | \$ 324,033 |
| Europe                          | 74,458                                | 109,047       | 71,826          | 22,313       | —         | 277,644    |
| Other                           | 20,300                                | —             | —               | 5,327        | 6,655     | 32,282     |
| Inter-segment                   | 1,328                                 | 243           | 432             | 981          | 215       | 3,199      |
| Total segment revenue           | 343,171                               | 109,290       | 72,258          | 70,163       | 42,276    | 637,158    |
| Less: inter-segment elimination | (1,328)                               | (243)         | (432)           | (981)        | (215)     | (3,199)    |
| Total external revenue          | \$ 341,843                            | \$ 109,047    | \$ 71,826       | \$ 69,182    | \$ 42,061 | \$ 633,959 |

The following table includes segment EBITDA by reportable segment, total income from operations and total income before income taxes.

|   | Three Months Ended September 30, |           |
|---|----------------------------------|-----------|
|   | 2020                             | 2019      |
| <b>Segment EBITDA:</b>                    |                                  |           |
| Vistaprint                                | \$ 90,157                        | \$ 87,303 |
| PrintBrothers                             | 9,715                            | 10,777    |
| The Print Group                           | 12,183                           | 13,634    |
| National Pen                              | (10,671)                         | (9,850)   |
| All Other Businesses                      | 8,609                            | 1,717     |
| Total segment EBITDA                      | 109,993                          | 103,581   |
| Central and corporate costs               | (31,020)                         | (33,653)  |
| Depreciation and amortization             | (42,290)                         | (42,535)  |
| Certain impairments and other adjustments | (783)                            | 176       |
| Restructuring-related charges             | 86                               | (2,190)   |
| Total income from operations              | 35,986                           | 25,379    |
| Other (expense) income, net               | (8,754)                          | 15,674    |
| Interest expense, net                     | (30,516)                         | (15,087)  |
| (Loss) income before income taxes         | \$ (3,284)                       | \$ 25,966 |

|                                       | Three Months Ended September 30, |           |
|---------------------------------------|----------------------------------|-----------|
|                                       | 2020                             | 2019      |
| <b>Depreciation and amortization:</b> |                                  |           |
| Vistaprint                            | \$ 13,587                        | \$ 15,640 |
| PrintBrothers                         | 5,462                            | 5,255     |
| The Print Group                       | 6,581                            | 6,233     |
| National Pen                          | 6,067                            | 5,581     |
| All Other Businesses                  | 5,868                            | 5,973     |
| Central and corporate costs           | 4,725                            | 3,853     |
| Total depreciation and amortization   | \$ 42,290                        | \$ 42,535 |

|  | Three Months Ended September 30, |           |
|--|----------------------------------|-----------|
|  | 2020                             | 2019      |
| <b>Purchases of property, plant and equipment:</b> |                                  |           |
| Vistaprint   | \$ 1,934                         | \$ 4,505  |
| PrintBrothers                                      | 925                              | 331       |
| The Print Group                                    | 2,887                            | 4,105     |
| National Pen                                       | 1,452                            | 2,016     |
| All Other Businesses                               | 954                              | 1,775     |
| Central and corporate costs                        | 231                              | 1,461     |
| Total purchases of property, plant and equipment   | \$ 8,383                         | \$ 14,193 |

|  | Three Months Ended September 30, |           |
|--|----------------------------------|-----------|
|  | 2020                             | 2019      |
| Capitalization of software and website development costs:      |                                  |           |
| Vistaprint   | \$ 6,987                         | \$ 5,422  |
| PrintBrothers  | 406                              | 331       |
| The Print Group  | 230                              | 451       |
| National Pen   | 714                              | 836       |
| All Other Businesses   | 1,061                            | 963       |
| Central and corporate costs                                    | 5,406                            | 4,468     |
| Total capitalization of software and website development costs | \$ 14,804                        | \$ 12,471 |

The following table sets forth long-lived assets by geographic area:

|                        | September 30, 2020 | June 30, 2020 |
|------------------------|--------------------|---------------|
| Long-lived assets (1): |                    |               |
| United States          | \$ 153,484         | \$ 161,853    |
| Netherlands            | 79,211             | 82,897        |
| Canada                 | 64,133             | 67,367        |
| Switzerland            | 62,304             | 58,013        |
| Italy                  | 44,267             | 46,317        |
| Jamaica                | 21,777             | 21,563        |
| Australia              | 20,094             | 19,695        |
| France                 | 23,770             | 23,917        |
| Japan                  | 15,840             | 15,430        |
| Other                  | 90,592             | 94,922        |
| Total                  | \$ 575,472         | \$ 591,974    |

(1) Excludes goodwill of \$637,568 and \$621,904, intangible assets, net of \$200,493 and \$209,228, and deferred tax assets of \$146,807 and \$143,496 as of September 30, 2020 and June 30, 2020, respectively.

## 12. Commitments and Contingencies

### Purchase Obligations

At September 30, 2020, we had unrecorded commitments under contract of \$193,650, including third-party web services of \$114,533 and inventory and third-party fulfillment purchase commitments of \$29,288. In addition, we had purchase commitments for professional and consulting fees of \$19,153, production and computer equipment purchases of \$3,800, and other unrecorded purchase commitments of \$26,876.

### Other Obligations

We deferred payments for several of our acquisitions resulting in the recognition of a liability of \$1,676 in aggregate as of September 30, 2020.

### Legal Proceedings

We are not currently party to any material legal proceedings. Although we cannot predict with certainty the results of litigation and claims to which we may be subject from time to time, we do not expect the resolution of any of our current matters to have a material adverse impact on our consolidated results of operations, cash flows or financial position. For all legal matters, at each reporting period, we evaluate whether or not a potential loss amount or a potential range of loss is probable and reasonably estimable under the provisions of the authoritative guidance that addresses accounting for contingencies. We expense the costs relating to our legal proceedings as those costs are incurred.

### 13. Restructuring Charges

Restructuring costs include one-time employee termination benefits, acceleration of share-based compensation, write-off of assets and other related costs including third-party professional and outplacement services. During the three months ended September 30, 2020, we recognized a restructuring benefit of \$86 due to a change in estimate from actions taken in the fourth quarter of fiscal 2020 in our Vistaprint segment.

The following table summarizes the restructuring activity during the three months ended September 30, 2020

|  | Severance and Related Benefits | Other Restructuring Costs | Total    |
|--|--------------------------------|---------------------------|----------|
| Accrued restructuring liability as of June 30, 2020      | \$ 5,969                       | \$ 77                     | \$ 6,046 |
| Restructuring charges                                    | (86)                           | —                         | (86)     |
| Cash payments  | (2,515)                        | —                         | (2,515)  |
| Accrued restructuring liability as of September 30, 2020 | \$ 3,368                       | \$ 77                     | \$ 3,445 |

### 14. Subsequent Events

On October 1, 2020, under the terms of the Agreement and Plan of Merger dated as of September 28, 2020 among Cimpress USA Incorporated, a Delaware corporation ("Parent"), Cactus Merger Sub, Inc., a Delaware corporation and a wholly owned subsidiary of Parent, 99designs, Inc., a Delaware corporation ("99designs"), and Shareholders Representative Services, as the security holders' representative, Cimpress acquired 99designs for \$90,000, subject to post-closing adjustment based on acquired cash, debt, and working capital as of the closing date. \$45,000 of the purchase price was paid at closing and remainder will be paid on February 15, 2022. Cimpress used its existing credit facility to fund the transaction. 99designs provides a global platform that connects designers and clients, and the acquisition will make it easier for small businesses to access both professional design services and great marketing products in one place.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*This Report contains forward-looking statements that involve risks and uncertainties. The statements contained in this Report that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including but not limited to our statements about the anticipated growth and development of our businesses and revenues, the potential effects of the COVID-19 pandemic and the actions we are taking to address the pandemic, our expectations with respect to 99designs, sufficiency of our liquidity position, legal proceedings, and sufficiency of our tax reserves. Without limiting the foregoing, the words "may," "should," "could," "expect," "plan," "intend," "anticipate," "believe," "estimate," "predict," "designed," "potential," "continue," "target," "seek" and similar expressions are intended to identify forward-looking statements. All forward-looking statements included in this Report are based on information available to us up to, and including the date of this document, and we disclaim any obligation to update any such forward-looking statements. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various important factors, including but not limited to flaws in the assumptions and judgments upon which our forecasts and estimates are based; the development, severity, and duration of the COVID-19 pandemic; our failure to anticipate and react to the effects of the pandemic on our customers, supply chain, markets, team members, and business; our inability to take the actions that we plan to take or the failure of those actions to achieve the results we expect; loss or unavailability of key personnel or our inability to recruit talented personnel to drive performance of our businesses; the failure of businesses we acquire or invest in to perform as expected; unanticipated changes in our markets, customers, or businesses; changes in the laws and regulations, or in the interpretation of laws and regulations, that affect our businesses; our failure to manage the growth and complexity of our business and expand our operations; our failure to maintain compliance with the covenants in our debt documents or to pay our debts when due; competitive pressures; general economic conditions; and other factors described in our Form 10-K for the fiscal year ended June 30, 2020 and the other documents that we periodically file with the SEC.*

### **Executive Overview**

Cimpres is a strategically focused group of more than a dozen businesses that specialize in mass customization, via which we deliver large volumes of individually small-sized customized orders for a broad spectrum of print, signage, photo merchandise, invitations and announcements, writing instruments, packaging, apparel and other categories. We invest in and build customer-focused, entrepreneurial mass customization businesses for the long term, which we manage in a decentralized, autonomous manner. We drive competitive advantage across Cimpres through a select few shared strategic capabilities that have the greatest potential to create Cimpres-wide value. We limit all other central activities to only those which absolutely must be performed centrally.

As of September 30, 2020, we have numerous operating segments under our management reporting structure that are reported in the following five reportable segments: Vistaprint, PrintBrothers, The Print Group, National Pen, and All Other Businesses. Refer to Note 11 in our accompanying consolidated financial statements for additional information relating to our reportable segments and our segment financial measures.

### **COVID-19**

Our near-term outlook has changed significantly in light of the COVID-19 pandemic and the negative impact it has had, and may continue to have, on our customers and financial results. It is difficult to predict how the pandemic will continue to impact our results and what the duration will be. The pandemic has affected all of our businesses to varying degrees, and we expect this volatility to be reflected in our financial results as government restrictions are implemented on an ongoing basis that impact business activity in geographies we serve. We have seen partially offsetting benefits as a result of our shift in focus to products and product templates that are relevant in the current environment such as face masks. Additionally, we have executed on a number of actions in response to the pandemic in order to help mitigate the overall impact to our financial results. We have taken these actions to help better position our businesses for future success and give them the ability to remain focused on protecting investments we were making prior to the pandemic. These actions include, but are not limited to, raising additional capital and reducing costs.

## **Financial Summary**

The primary financial metric by which we set quarterly and annual budgets both for individual businesses and Cimpres wide is our adjusted free cash flow before cash interest expense related to borrowing; however, in evaluating the financial condition and operating performance of our business, management considers a number of metrics including revenue growth, constant-currency revenue growth, operating income, adjusted EBITDA, cash flow from operations and adjusted free cash flow. A summary of these key financial metrics for the three months ended September 30, 2020 as compared to the three months ended September 30, 2019 follows:

### *First Quarter Fiscal 2021*

- Revenue decreased by 7% to \$586.5 million.
- Revenue decreased by 10% when excluding the impact of currency fluctuations and acquisitions ("organic constant-currency revenue growth", a non-GAAP financial measure)
- Operating income increased by \$10.6 million to \$36.0 million.
- Adjusted EBITDA (a non-GAAP financial measure) increased by \$9.0 million to \$88.5 million.
- Cash provided by operating activities increased by \$42.8 million to \$105.7 million.
- Adjusted free cash flow (a non-GAAP financial measure) increased by \$46.3 million to \$82.5 million.

For the first quarter of fiscal year 2021, our revenue declined year over year as the COVID-19 pandemic continues to negatively impact our results, but the decline was less severe in the first quarter of fiscal year 2021 than in the fourth quarter of fiscal year 2020. The launch of new products in response to the pandemic, such as face masks, accounts for 8% of total revenue for the first quarter of fiscal year 2021.

For the three months ended September 30, 2020, operating income increased by \$10.6 million, despite the decline in revenue described above. The related decrease to gross profit was more than offset by a material reduction in advertising spend across our businesses in response to reduced demand but also as a result of continued improvement in performance advertising efficiency in Vistaprint. We also realized benefits from the continued reduction in discretionary spend, including travel and training costs, as well as the cost savings from the prior-year reorganization of our Vistaprint and central technology teams. Additionally, we recognized a reduction to restructuring costs year over year. In our All Other Businesses segment, our BuildASign business continued to show strong results, delivering revenue and profit improvement as their home decor and pandemic-related products grew year over year, while net investments in our early-stage businesses decreased.

Adjusted EBITDA increased as compared to the three months ended September 30, 2019, due to our cost mitigation efforts, despite the revenue and gross profit decline. Adjusted EBITDA excludes restructuring charges and share-based compensation expense, and includes the realized gains or losses on our currency derivatives intended to hedge adjusted EBITDA, and the net year-over-year impact of currency on consolidated adjusted EBITDA was negative.

## **Consolidated Results of Operations**

### **Consolidated Revenue**

Our businesses generate revenue primarily from the sale and shipment of customized manufactured products. To a much lesser extent (and only in our Vistaprint business) we provide digital services, website design and hosting, and email marketing services, as well as generate a small percentage of revenue from order referral fees and other third-party offerings. For additional discussion relating to segment revenue results, refer to the "Reportable Segment Results" section included below.

Total revenue and revenue growth by reportable segment for the three months ended September 30, 2020 and 2019 are shown in the following table:

| <i>In thousands</i>        | Three Months Ended September 30, |                   |             | Currency Impact:<br>(Favorable)/Unfavorable | Constant-Currency Revenue Growth (1) | Impact of Acquisitions/Divestitures:<br>(Favorable)/Unfavorable | Constant-Currency Revenue Growth Excluding Acquisitions/Divestitures (2) |
|----------------------------|----------------------------------|-------------------|-------------|---|--------------------------------------|---|--|
|                            | 2020                             | 2019              | % Change    |   |                                      |   |  |
| Vistaprint                 | \$ 329,291                       | \$ 343,171        | (4)%        | (1)%  | (5)%                                 | —%  | (5)%   |
| PrintBrothers              | 100,112                          | 109,290           | (8)%        | (5)%  | (13)%                                | (2)%  | (15)%  |
| The Print Group            | 66,437                           | 72,258            | (8)%        | (4)%  | (12)%                                | —%  | (12)%  |
| National Pen               | 67,649                           | 70,163            | (4)%        | (1)%  | (5)%                                 | —%  | (5)%   |
| All Other Businesses (3)   | 43,478                           | 42,276            | 3%          | 3%  | 6%                                   | —%  | 6%   |
| Inter-segment eliminations | (20,467)                         | (3,199)           |             |   |                                      |   |  |
| <b>Total revenue</b>       | <b>\$ 586,500</b>                | <b>\$ 633,959</b> | <b>(7)%</b> | <b>(2)%</b>                                 | <b>(9)%</b>                          | <b>(1)%</b>   | <b>(10)%</b>   |

(1) Constant-currency revenue growth, a non-GAAP financial measure, represents the change in total revenue between current and prior year periods at constant-currency exchange rates by translating all non-U.S. dollar denominated revenue generated in the current period using the prior year period's average exchange rate for each currency to the U.S. dollar. Our reportable segments-related growth is inclusive of inter-segment revenues, which are eliminated in our consolidated results.

(2) Constant-currency revenue growth excluding acquisitions/divestitures, a non-GAAP financial measure, excludes revenue results for businesses in the period in which there is no comparable year-over-year revenue. Our reportable segments-related growth is inclusive of inter-segment revenues, which are eliminated in our consolidated results.

(3) The All Other Businesses segment includes revenue from our VIDA business from its acquisition date of July 2, 2018 through its divestiture date of April 10, 2020.

We have provided these non-GAAP financial measures because we believe they provide meaningful information regarding our results on a consistent and comparable basis for the periods presented. Management uses these non-GAAP financial measures, in addition to GAAP financial measures, to evaluate our operating results. These non-GAAP financial measures should be considered supplemental to and not a substitute for our reported financial results prepared in accordance with GAAP.

### Consolidated Cost of Revenue

Cost of revenue includes materials used by our businesses to manufacture their products, payroll and related expenses for production and design services personnel, depreciation of assets used in the production process and in support of digital marketing service offerings, shipping, handling and processing costs, third-party production costs, costs of free products and other related costs of products our businesses sell.

| <i>In thousands</i>    | Three Months Ended September 30, |            |
|------------------------|----------------------------------|------------|
|                        | 2020                             | 2019       |
| <b>Cost of revenue</b> | \$ 298,844                       | \$ 325,665 |
| <i>% of revenue</i>    | 51.0 %                           | 51.4 %     |

For the three months ended September 30, 2020, consolidated cost of revenue decreased by \$26.8 million, primarily due to reduced demand-dependent cost of goods sold including third-party fulfillment, material, and shipping costs which decreased across several of our segments that continued to be impacted by the COVID-19 pandemic. The majority of our cost of revenue is variable with revenue which, in addition to fixed cost savings contributed to flat year-over-year gross margins for the first quarter of fiscal year 2021 despite pandemic-driven reductions in order volumes. We realized approximately \$3.1 million of wage offset benefits from government incentives in locations where demand decreased materially but roles were maintained.

## Consolidated Operating Expenses

The following table summarizes our comparative operating expenses for the following periods:

In thousands

|   | Three Months Ended September 30, |            |
|---|----------------------------------|------------|
|   | 2020                             | 2019       |
| <b>Technology and development expense</b>         | \$ 58,489                        | \$ 63,167  |
| % of revenue                                      | 10.0 %                           | 10.0 %     |
| <b>Marketing and selling expense</b>              | \$ 138,150                       | \$ 160,917 |
| % of revenue                                      | 23.6 %                           | 25.4 %     |
| <b>General and administrative expense</b>         | \$ 41,812                        | \$ 43,623  |
| % of revenue                                      | 7.1 %                            | 6.9 %      |
| <b>Amortization of acquired intangible assets</b> | \$ 13,305                        | \$ 13,018  |
| % of revenue                                      | 2.3 %                            | 2.1 %      |
| <b>Restructuring expense</b>                      | \$ (86)                          | \$ 2,190   |
| % of revenue                                      | 0.0 %                            | 0.3 %      |

### Technology and development expense

Technology and development expense consists primarily of payroll and related expenses for employees engaged in software and manufacturing engineering, information technology operations and content development, as well as amortization of capitalized software and website development costs, including hosting of our websites, asset depreciation, patent amortization, and other technology infrastructure-related costs. Depreciation expense for information technology equipment that directly supports the delivery of our digital marketing services products is included in cost of revenue.

During the three months ended September 30, 2020, technology and development expenses decreased by \$4.7 million, as compared to the prior year. This was mainly driven by decreased costs in our central technology and Vistaprint teams of \$1.8 million and \$1.3 million, respectively, driven by our fiscal year 2020 reorganization, as well as a reduction in discretionary spend including travel and training expenses.

### Marketing and selling expense

Marketing and selling expense consists primarily of advertising and promotional costs; payroll and related expenses for our employees engaged in marketing, sales, customer support and public relations activities; direct-mail advertising costs; and third-party payment processing fees. Our Vistaprint, National Pen and BuildASign businesses have higher marketing and selling costs as a percentage of revenue as compared to our PrintBrothers and The Print Group businesses.

Our marketing and selling expenses decreased by \$22.8 million during the three months ended September 30, 2020, as compared to the prior year. The decrease from the prior comparative period is primarily due to the year-over-year reduction in advertising spend in our Vistaprint business of \$17.5 million, as a result of the effects of the pandemic on demand, as well as continued efficiency gains from improved usage of data and tooling. We also recognized a decrease in marketing costs in our National Pen business of \$8.5 million, primarily due to pandemic-related initiatives to lower costs, which included reductions to direct mail prospecting activities and cost savings from initiatives intended to reduce costs in service centers.

### General and administrative expense

General and administrative expense consists primarily of transaction costs, including third-party professional fees, insurance and payroll and related expenses of employees involved in executive management, finance, legal, strategy, human resources and procurement.

For the three months ended September 30, 2020, general and administrative expenses decreased by \$1.8 million, as compared to the prior period, primarily due to lower professional fees of \$1.5 million as a result of the non-recurrence of costs related to Cimpress' cross-border merger to Ireland in fiscal year 2020.

### *Amortization of acquired intangible assets*

Amortization of acquired intangible assets consists of amortization expense associated with separately identifiable intangible assets capitalized as part of our acquisitions, including customer relationships, trade names, developed technologies, print networks, and customer and referral networks.

Amortization of acquired intangible assets increased by \$0.3 million for the three months ended September 30, 2020, as compared to the three months ended September 30, 2019.

### *Restructuring expense*

Restructuring expense consists of costs directly incurred as a result of restructuring initiatives, and includes employee-related termination costs, third party professional fees and facility exit costs. During the three months ended September 30, 2020 we recognized a restructuring benefit of \$0.1 million due to a change in estimates from actions taken in the fourth quarter of fiscal year 2020, while we recognized restructuring expense of \$2.2 million in the three months ended September 30, 2019.

### **Other Consolidated Results**

#### *Other (expense) income, net*

Other (expense) income, net generally consists of gains and losses from currency exchange rate fluctuations on transactions or balances denominated in currencies other than the functional currency of our subsidiaries, as well as the realized and unrealized gains and losses on some of our derivative instruments. In evaluating our currency hedging programs and ability to qualify for hedge accounting in light of our legal entity cash flows, we considered the benefits of hedge accounting relative to the additional economic cost of trade execution and administrative burden. Based on this analysis, we execute certain currency derivative contracts that do not qualify for hedge accounting.

The following table summarizes the components of other (expense) income, net:

*In thousands*

|   | Three Months Ended September 30, |           |
|---|----------------------------------|-----------|
|   | 2020                             | 2019      |
| (Losses) gains on derivatives not designated as hedging instruments (1) | \$ (13,495)                      | \$ 19,357 |
| Currency-related gains (losses), net (2)                                | 4,075                            | (3,412)   |
| Other gains (losses)  | 666                              | (271)     |
| Total other (expense) income, net                                       | \$ (8,754)                       | \$ 15,674 |

The decrease in other (expense) income, net is primarily due to the currency exchange rate volatility impacting our derivatives that are not designated as hedging instruments, in which our Euro and British Pound contracts are the most significant exposures that we economically hedge. We expect volatility to continue in future periods, as we do not apply hedge accounting for most of our derivative currency contracts.

We also experienced currency-related gains due to currency exchange rate volatility on our non-functional currency intercompany relationships, which we may alter from time to time. The impact of certain cross-currency swap contracts designated as cash flow hedges is included in our currency-related gains (losses), net, offsetting the impact of certain non-functional currency intercompany relationships.

#### *Interest expense, net*

Interest expense, net primarily consists of interest paid on outstanding debt balances, amortization of debt issuance costs, debt discounts, interest related to finance lease obligations and realized gains (losses) on effective interest rate swap contracts and certain cross-currency swap contracts.

Interest expense, net increased by \$15.4 million during the three months ended September 30, 2020, as compared to the prior comparable period. This is due to the additional \$200.0 million offering of our 7% senior unsecured notes in February 2020 and issuance of our \$300.0 million 12% second lien notes in May 2020.

## Income tax expense

In thousands

|                    | Three Months Ended September 30, |          |
|--------------------|----------------------------------|----------|
|                    | 2020                             | 2019     |
| Income tax expense | \$ 6,794                         | \$ 6,115 |
| Effective tax rate | (206.9)%                         | 23.6 %   |

Income tax expense for the three months ended September 30, 2020 increased as compared to the prior year primarily attributable to discrete items. Excluding the effect of discrete tax adjustments, our estimated annual effective tax rate is higher for fiscal 2021 as compared to fiscal 2020 primarily due to increased non-deductible interest expense. Our effective tax rate continues to be negatively impacted by losses in certain jurisdictions where we are unable to recognize a tax benefit in the current period.

We believe that our income tax reserves are adequately maintained by taking into consideration both the technical merits of our tax return positions and ongoing developments in our income tax audits. However, the final determination of our tax return positions, if audited, is uncertain and therefore there is a possibility that final resolution of these matters could have a material impact on our results of operations or cash flows. Refer to Note 9 in our accompanying consolidated financial statements for additional discussion.

## Reportable Segment Results

Our segment financial performance is measured based on segment EBITDA, which is defined as operating income plus depreciation and amortization; plus share-based compensation expense related to investment consideration; plus earn-out related charges; plus certain impairments; plus restructuring related charges; less gain on purchase or sale of subsidiaries.

### Vistaprint

In thousands

|                  | Three Months Ended September 30, |            |               |
|------------------|----------------------------------|------------|---------------|
|                  | 2020                             | 2019       | 2020 vs. 2019 |
| Reported Revenue | \$ 329,291                       | \$ 343,171 | (4)%          |
| Segment EBITDA   | 90,157                           | 87,303     | 3%            |
| % of revenue     | 27 %                             | 25 %       |               |

### Segment Revenue

Vistaprint's reported revenue decline for the three months ended September 30, 2020 was positively affected by a currency impact of 1%, resulting in constant-currency revenue decline of 5%. The revenue decline was primarily driven by the impact of the pandemic on customer demand, partially offset by the sale of pandemic-related products, such as face masks.

### Segment Profitability

For the three months ended September 30, 2020, the increase to Vistaprint's segment EBITDA was primarily due to a reduction to, and improved efficiency of, advertising spend. This was combined with the benefits realized from management of variable costs in line with the reduced demand, lower professional and consulting fees as compared to the prior year, and the efficiencies gained through the technology reorganization in the fourth quarter of the prior year. This decrease was partially offset by increased hiring for critical roles and increased spend related to customer experience in anticipation of the upcoming holiday season. Vistaprint received \$2.5 million in government incentives to offset wages in locations where demand decreased materially but roles were maintained. Vistaprint's segment EBITDA was positively impacted by currency movements during the quarter.

## PrintBrothers

In thousands

|                  | Three Months Ended September 30, |            |               |
|------------------|----------------------------------|------------|---------------|
|                  | 2020                             | 2019       | 2020 vs. 2019 |
| Reported Revenue | \$ 100,112                       | \$ 109,290 | (8)%          |
| Segment EBITDA   | 9,715                            | 10,777     | (10)%         |
| % of revenue     | 10 %                             | 10 %       |               |

### Segment Revenue

PrintBrothers' reported revenue decline for the three months ended September 30, 2020 was positively affected by a currency impact of 5%, resulting in constant-currency revenue decline, excluding the impact of acquisitions, of 15%. The revenue decline was due to impacts from COVID-19, as the pandemic continued to have a negative effect on demand in the quarter.

### Segment Profitability

PrintBrothers' segment EBITDA decreased during the three months ended September 30, 2020 as compared to the prior comparative period, due primarily to the revenue declines as described above. A portion of the decline in segment EBITDA, as driven by the revenue decline, was partially offset by discretionary cost controls and benefits received of \$0.9 million from government incentive programs.

## The Print Group

In thousands

|                  | Three Months Ended September 30, |           |               |
|------------------|----------------------------------|-----------|---------------|
|                  | 2020                             | 2019      | 2020 vs. 2019 |
| Reported Revenue | \$ 66,437                        | \$ 72,258 | (8)%          |
| Segment EBITDA   | 12,183                           | 13,634    | (11)%         |
| % of revenue     | 18 %                             | 19 %      |               |

### Segment Revenue

The Print Group's reported revenue decline for the three months ended September 30, 2020 was positively affected by a currency impact of 4%, resulting in a decrease in revenue on a constant-currency basis of 12%. The revenue decline was due to impacts from the COVID-19 pandemic, but these trends improved as compared to the fourth quarter of fiscal year 2020, as a result of fewer lockdowns in the geographies that these businesses serve and as these businesses launched new products relevant to the pandemic and leveraged by other Cimpress businesses in Europe, which increased inter-segment sales that are included in segment results but eliminated at the consolidated level.

### Segment Profitability

The Print Group's segment EBITDA decreased during the three months ended September 30, 2020, as compared to the prior period, primarily driven by the revenue decline described above. This was partially offset by discretionary cost controls, benefits from government incentives totaling \$0.6 million, and efficiency gains from leveraging our mass customization platform to shift production to lower-cost sources.

## National Pen

In thousands

|                  | Three Months Ended September 30, |           |               |
|------------------|----------------------------------|-----------|---------------|
|                  | 2020                             | 2019      | 2020 vs. 2019 |
| Reported Revenue | \$ 67,649                        | \$ 70,163 | (4)%          |
| Segment EBITDA   | (10,671)                         | (9,850)   | 8%            |
| % of revenue     | (16)%                            | (14)%     |               |

## Segment Revenue

National Pen's reported revenue decrease for the three months ended September 30, 2020 was positively affected by a currency impact of 1% as compared to the prior year, resulting in constant-currency revenue decline of 5%. Revenue decreased due to the impact of the pandemic; in particular, the year-over-year decline in National Pen's core products was most evident in its sales to larger businesses due to cancelled trade shows and other large-scale events. National Pen's e-commerce and direct mail channels experienced more resiliency on a relative basis as a result of year-over-year gains in advertising spend efficiency. This revenue decline was partially offset by sales of pandemic-related products sold directly to customers as well as to other Cimpres businesses.

## Segment Profitability

The decrease in National Pen's segment EBITDA for the three months ended September 30, 2020 was due to the top-line revenue decline described above. The impacts of lower revenue on National Pen's fixed cost base negatively impacted profitability this quarter in comparison to the year ago period, partially offset by reduced variable cost, advertising and discretionary spend.

## All Other Businesses

*In thousands*

|                      | Three Months Ended September 30, |           | 2020 vs. 2019 |
|----------------------|----------------------------------|-----------|---------------|
|                      | 2020                             | 2019      |               |
| Reported Revenue (1) | \$ 43,478                        | \$ 42,276 | 3%            |
| Segment EBITDA (1)   | 8,609                            | 1,717     | 401%          |
| % of revenue         | 20 %                             | 4 %       |               |

(1) Our All Other Businesses segment includes the results of our fiscal 2019 acquisition, BuildASign from October 1, 2018, and our VIDA acquisition from July 2, 2018 through the divestiture date of April 10, 2020.

This segment consists of BuildASign, which is a larger and profitable business, and two small, rapidly evolving early-stage businesses through which Cimpres is expanding to new markets. These businesses are subject to high degrees of risk and we expect that each of their business models will rapidly evolve in function of future trials and entrepreneurial pivoting. These early-stage businesses continue to have operating losses as previously described and as planned.

## Segment Revenue

Constant-currency revenue excluding the impact of acquisitions increased by 6% for the three months ended September 30, 2020. This was primarily driven by continued growth at BuildASign, even during the pandemic, with strong performance in home decor and pandemic-related signage products. In addition, the business benefited from higher volumes of political signage in comparison to the prior year due to the 2020 U.S. presidential election and down-ballot races. This was partially offset by pandemic-driven decreases in revenue in our Printi and YSD businesses.

## Segment Profitability

Within the All Other Businesses segment, each business improved its profitability for the three months ended September 30, 2020 as compared to the prior year, with the overall improvement primarily driven by revenue growth and advertising efficiency in BuildASign. Printi and YSD reduced losses despite the pandemic-related drop in demand through improved efficiency. Our divestiture of loss-making VIDA in the fourth quarter of fiscal year 2020 also contributed to year-over-year profit improvements in the current quarter.

## Central and Corporate Costs

Central and corporate costs consist primarily of the team of software engineers that is building our mass customization platform; shared service organizations such as global procurement; technology services such as hosting and security; administrative costs of our Cimpres India offices where numerous Cimpres businesses have dedicated business-specific team members; and corporate functions including our Board of Directors, CEO, and the

team members necessary for managing corporate activities, such as treasury, tax, capital allocation, financial consolidation, internal audit and legal. These costs also include certain unallocated share-based compensation costs.

Central and corporate costs decreased by \$2.6 million during the three months ended September 30, 2020 as compared to the prior year, due to a decrease in technology related expenses of \$1.8 million primarily due to the prior-year reorganization of our central technology team, combined with lower professional fees of \$1.5 million and a reduction in travel related expenses, partially offset by increases to share-based compensation of \$2.9 million.

## Liquidity and Capital Resources

### Consolidated Statements of Cash Flows Data

In thousands

|   | Three Months Ended September 30, |           |
|---|----------------------------------|-----------|
|   | 2020                             | 2019      |
| Net cash provided by operating activities | \$ 105,681                       | \$ 62,905 |
| Net cash used in investing activities     | (21,084)                         | (29,363)  |
| Net cash used in financing activities     | (91,979)                         | (33,005)  |

At September 30, 2020, we had \$40.2 million of cash and cash equivalents and \$1,400.8 million of debt, excluding debt issuance costs, and debt premiums and discounts. Under the terms of our April 28, 2020 credit facility amendment, we are required to use cash balances in excess of \$100.0 million, if any, to repay the revolving loans under our senior secured credit facility.

The cash flows during the three months ended September 30, 2020 related primarily to the following items:

#### Cash inflows:

- Adjustments for non-cash items of \$63.4 million primarily related to positive adjustments for depreciation and amortization of \$42.3 million, share-based compensation costs of \$8.3 million and unrealized currency-related losses of \$9.7 million.
- The changes in operating assets and liabilities were a source of cash during the period, driven by an increase in accounts payable and accrued expenses. This was driven by increased spend in operating expenses, cost of goods sold and external marketing costs, as a result of the increase in revenue as compared to the fourth quarter of fiscal year 2020, partially offset by an outflow from the prior deferral of supplier and rent payments negotiated in response to the pandemic.

#### Cash outflows:

- Net loss of \$10.1 million
- Payments of debt of \$83.7 million, net of borrowings and inclusive of debt issuance costs
- Internal and external costs of \$14.8 million for software and website development that we have capitalized
- Capital expenditures of \$8.4 million of which the majority related to the purchase of manufacturing and automation equipment for our production facilities and computer and office equipment
- Payment of withholding taxes in connection with share awards of \$5.6 million
- Payments for finance lease arrangements of \$1.6 million

*Additional Liquidity and Capital Resources Information.* During the three months ended September 30, 2020, we financed our operations and strategic investments through internally generated cash flows from operations and debt financing. As of September 30, 2020, a portion of our cash and cash equivalents were held by our subsidiaries, and undistributed earnings of our subsidiaries that are considered to be indefinitely reinvested were \$38.3 million. We do not intend to repatriate these funds as the cash and cash equivalent balances are generally used and available, without legal restrictions, to fund ordinary business operations and investments of the

respective subsidiaries. If there is a change in the future, the repatriation of undistributed earnings from certain subsidiaries, in the form of dividends or otherwise, could have tax consequences that could result in material cash outflows.

We have historically allocated a material amount of capital to purchases of our ordinary shares and corporate acquisitions. The April 2020 amendment to our credit facility prohibits us from repurchasing our shares and limits acquisitions for the period in which the financial maintenance covenants associated with our senior secured credit facility are suspended.

*Debt.* As of September 30, 2020, we had aggregate loan commitments from our senior secured credit facility totaling \$996.3 million. The loan commitments consisted of revolving loan borrowings of \$343.5 million and term loans of \$146.3 million. We have other financial obligations that constitute additional indebtedness based on the definitions within the credit facility. As of September 30, 2020, the amount available for borrowing under our senior secured credit facility was as follows:

*In thousands*

|  | September 30, 2020 |
|--|--------------------|
| Maximum aggregate available for borrowing                                | \$ 996,250         |
| Outstanding borrowings of senior secured credit facility                 | (489,767)          |
| Remaining amount   | 506,483            |
| Limitations to borrowing due to debt covenants and other obligations (1) | (4,049)            |
| Amount available for borrowing as of September 30, 2020 (2)              | \$ 502,434         |

(1) As of September 30, 2020, our pre-existing financial maintenance covenants are suspended and we are in compliance with the new restrictions in place, with the primary maintenance covenant during the suspension period that we must maintain liquidity above \$50.0 million. Refer to Note 8 in our accompanying consolidated financial statements for further description of the restrictions in place during the covenant suspension period.

(2) Share purchases, dividend payments, and corporate acquisitions are subject to more restrictive covenants, and therefore we may not be able to use the full amount available for borrowing for these purposes.

*Debt Covenants.* The April 2020 amendment to our senior secured facility suspended our pre-existing financial maintenance covenants until December 31, 2021, including the total and senior secured leverage covenants and interest coverage ratio covenant. Refer to Note 8 in our accompanying consolidated financial statements for additional information.

*Other Debt.* Other debt primarily consists of term loans acquired through our various acquisitions or used to fund certain capital investments. As of September 30, 2020, we had \$11.0 million outstanding for other debt payable through March 2025.

## Contractual Obligations

Contractual obligations at September 30, 2020 are as follows:

*In thousands*

|  | Payments Due by Period |                  |            |            |                   |
|--|------------------------|------------------|------------|------------|-------------------|
|  | Total                  | Less than 1 year | 1-3 years  | 3-5 years  | More than 5 years |
| Operating leases, net of subleases (1)       | \$ 128,151             | \$ 28,676        | \$ 35,842  | \$ 27,414  | \$ 36,219         |
| Purchase commitments                         | 193,650                | 99,739           | 79,097     | 14,814     | —                 |
| Senior unsecured notes and interest payments | 852,000                | 42,000           | 84,000     | 84,000     | 642,000           |
| Second lien notes and interest payments      | 481,500                | 37,500           | 72,000     | 372,000    | —                 |
| Other debt and interest payments (2)         | 623,352                | 65,196           | 94,242     | 463,914    | —                 |
| Finance leases, net of subleases (1)         | 22,629                 | 7,063            | 10,018     | 4,361      | 1,187             |
| Other  | 1,676                  | 931              | 745        | —          | —                 |
| Total (3)                                    | \$ 2,302,958           | \$ 281,105       | \$ 375,944 | \$ 966,503 | \$ 679,406        |

(1) Operating and finance lease payments included above include only amounts which are fixed under lease agreements. Our leases may also incur variable expenses, which are not included in these payments.

(2) Other debt and interest payments include the effects of interest rate swaps, whether they are expected to be payments or receipts of cash.

We have excluded the effect of interest rate swaps of \$1.1 million within the more than five years category above as that period extends beyond the term of our debt and the interest rate swaps do not yet offset contractual interest payments.

(3) We may be required to make cash outlays related to our uncertain tax positions. However, due to the uncertainty of the timing of future cash flows associated with our uncertain tax positions, we are unable to make reasonably reliable estimates of the period of cash settlement, if any, with the respective taxing authorities. Accordingly, uncertain tax positions of \$13.3 million as of September 30, 2020 have been excluded from the contractual obligations table above. For further information on uncertain tax positions, see Note 9 in our accompanying consolidated financial statements.

*Operating Leases.* We rent office space under operating leases expiring on various dates through 2034. The terms of certain lease agreements require security deposits in the form of bank guarantees and letters of credit in the amount of \$2.1 million.

*Purchase Commitments.* At September 30, 2020, we had unrecorded commitments under contract of \$193.7 million. Purchase commitments consisted of third-party web services of \$114.5 million, inventory purchase commitments of \$29.3 million, commitments for professional and consulting fees of \$19.2 million, production and computer equipment purchases of approximately \$3.8 million, and other unrecorded purchase commitments of \$26.9 million.

*Senior Unsecured Notes and Interest Payments.* Our 7.0% senior unsecured notes due 2026 bear interest at a rate of 7.0% per annum and mature on June 15, 2026. Interest on the notes is payable semi-annually on June 15 and December 15 of each year and has been included in the table above.

*Second Lien Notes and Interest Payments.* Our 12.0% senior secured notes due 2025 bear interest at a rate of 12.0% per annum and mature on May 15, 2025. Interest on the notes is payable semi-annually on May 15 and November 15 of each year and has been included in the table above. At our option, we may elect to pay interest on up to 50.0% of the then outstanding principal amount of the notes as paid-in-kind and applied to the outstanding principal balance of the notes.

*Other Debt and Interest Payments.* At September 30, 2020, the term loans of \$146.3 million outstanding under our credit agreement had repayments due on various dates through November 15, 2024, with the revolving loans outstanding under our \$343.5 million revolving credit facility due on November 15, 2024. Interest payable included in this table is based on the interest rate as of September 30, 2020, and assumes all LIBOR-based revolving loan amounts outstanding will not be paid until maturity, but that the term loan amortization payments will be made according to our defined schedule and all Prime rate based revolving loan amounts will be paid within a year. Interest payable includes the estimated impact of our interest rate swap agreements.

In addition, we have other debt which consists primarily of term loans acquired through our various acquisitions or used to fund certain capital investments, and as of September 30, 2020 we had \$11.0 million outstanding for those obligations that have repayments due on various dates through March 2025.

*Finance Leases.* We lease certain machinery and plant equipment under finance lease agreements that expire at various dates through 2027. The aggregate carrying value of the leased equipment under finance leases included in property, plant and equipment, net in our consolidated balance sheet at September 30, 2020, is \$19.8 million, net of accumulated depreciation of \$41.4 million. The present value of lease installments not yet due included in other current liabilities and other liabilities in our consolidated balance sheet at September 30, 2020 amounts to \$26.2 million.

*Other Obligations.* Other obligations include deferred payments related to previous acquisitions of \$1.7 million in the aggregate.

### **Additional Non-GAAP Financial Measures**

Adjusted EBITDA and adjusted free cash flow presented below, and constant-currency revenue growth and constant-currency revenue growth excluding acquisitions/divestitures presented in the consolidated results of operations section above, are supplemental measures of our performance that are not required by, or presented in accordance with, GAAP. Adjusted EBITDA is defined as GAAP operating income plus depreciation and amortization plus share-based compensation expense plus proceeds from insurance plus earn-out related charges plus certain impairments plus restructuring related charges plus realized gains or losses on currency derivatives less interest expense related to our Waltham, Massachusetts office lease less gain on purchase or sale of subsidiaries.

Adjusted EBITDA is the primary profitability metric by which we measure our consolidated financial performance and is provided to enhance investors' understanding of our current operating results from the underlying and ongoing business for the same reasons it is used by management. For example, as we have become more acquisitive over recent years we believe excluding the costs related to the purchase of a business (such as amortization of acquired intangible assets, contingent consideration, or impairment of goodwill) provides further insight into the performance of the underlying acquired business in addition to that provided by our GAAP operating income. As another example, as we do not apply hedge accounting for certain derivative contracts, we believe inclusion of realized gains and losses on these contracts that are intended to be matched against operational currency fluctuations provides further insight into our operating performance in addition to that provided by our GAAP operating income. We do not, nor do we suggest that investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP.

Adjusted free cash flow is the primary financial metric by which we set quarterly and annual budgets both for individual businesses and Cimpres-wide. Adjusted free cash flow is defined as net cash provided by operating activities less purchases of property, plant and equipment, purchases of intangible assets not related to acquisitions, and capitalization of software and website development costs that are included in net cash used in investing activities, plus the payment of contingent consideration in excess of acquisition-date fair value and gains on proceeds from insurance that are included in net cash provided by operating activities, if any. We use this cash flow metric because we believe that this methodology can provide useful supplemental information to help investors better understand our ability to generate cash flow after considering certain investments required to maintain or grow our business, as well as eliminate the impact of certain cash flow items presented as operating cash flows that we do not believe reflect the cash flow generated by the underlying business.

Our adjusted free cash flow measure has limitations as it may omit certain components of the overall cash flow statement and does not represent the residual cash flow available for discretionary expenditures. For example, adjusted free cash flow does not incorporate our cash payments to reduce the principal portion of our debt or cash payments for business acquisitions. Additionally, the mix of property, plant and equipment purchases that we choose to finance may change over time. We believe it is important to view our adjusted free cash flow measure only as a complement to our entire consolidated statement of cash flows.

The table below sets forth operating income and adjusted EBITDA for the three months ended September 30, 2020 and 2019:

| <i>In thousands</i>   | Three Months Ended September 30, |                  |
|---|----------------------------------|------------------|
|   | 2020                             | 2019             |
| GAAP operating income   | \$ 35,986                        | \$ 25,379        |
| Exclude expense (benefit) impact of:                                    |                                  |                  |
| Depreciation and amortization   | 42,290                           | 42,535           |
| Share-based compensation expense (1)                                    | 8,283                            | 4,750            |
| Certain impairments and other adjustments                               | 783                              | (176)            |
| Restructuring-related charges   | (86)                             | 2,190            |
| Realized gains on currency derivatives not included in operating income | 1,217                            | 4,838            |
| Adjusted EBITDA   | <u>\$ 88,473</u>                 | <u>\$ 79,516</u> |

(1) The adjustment for share-based compensation expense excludes the portion of share-based compensation expense included in restructuring related charges, if any, to avoid double counting.

The table below sets forth net cash provided by operating activities and adjusted free cash flow for the three months ended September 30, 2020 and 2019:

| <i>In thousands</i>                                      | Three Months Ended September 30, |                  |
|--|----------------------------------|------------------|
|  | 2020                             | 2019             |
| Net cash provided by operating activities                | \$ 105,681                       | \$ 62,905        |
| Purchases of property, plant and equipment               | (8,383)                          | (14,193)         |
| Capitalization of software and website development costs | (14,804)                         | (12,471)         |
| Adjusted free cash flow                                  | <u>\$ 82,494</u>                 | <u>\$ 36,241</u> |

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

*Interest Rate Risk.* Our exposure to interest rate risk relates primarily to our cash, cash equivalents and debt.

As of September 30, 2020, our cash and cash equivalents consisted of standard depository accounts which are held for working capital purposes. We do not believe we have a material exposure to interest rate fluctuations related to our cash and cash equivalents.

As of September 30, 2020, we had \$489.8 million of variable-rate debt. As a result, we have exposure to market risk for changes in interest rates related to these obligations. In order to mitigate our exposure to interest rate changes related to our variable rate debt, we execute interest rate swap contracts to fix the interest rate on a portion of our outstanding or forecasted long-term debt with varying maturities. As of September 30, 2020, a hypothetical 100 basis point increase in rates, inclusive of our outstanding interest rate swaps, would result in an immaterial impact to interest expense over the next 12 months.

*Currency Exchange Rate Risk.* We conduct business in multiple currencies through our worldwide operations but report our financial results in U.S. dollars. We manage these currency risks through normal operating activities and, when deemed appropriate, through the use of derivative financial instruments. We have policies governing the use of derivative instruments and do not enter into financial instruments for trading or speculative purposes. The use of derivatives is intended to reduce, but does not entirely eliminate, the impact of adverse currency exchange rate movements. A summary of our currency risk is as follows:

- *Translation of our non-U.S. dollar revenues and expenses:* Revenue and related expenses generated in currencies other than the U.S. dollar could result in higher or lower net income when, upon consolidation, those transactions are translated to U.S. dollars. When the value or timing of revenue and expenses in a given currency are materially different, we may be exposed to significant impacts on our net income and non-GAAP financial metrics, such as adjusted EBITDA.

Our currency hedging objectives are targeted at reducing volatility in our forecasted U.S. dollar-equivalent adjusted EBITDA in order to protect our debt covenants. Since adjusted EBITDA excludes non-cash items such as depreciation and amortization that are included in net income, we may experience increased, not decreased, volatility in our GAAP results due to our hedging approach. Our most significant net currency exposures by volume are in the Euro and British Pound.

In addition, we elect to execute currency derivatives contracts that do not qualify for hedge accounting. As a result, we may experience volatility in our consolidated statements of operations due to (i) the impact of unrealized gains and losses reported in other (expense) income, net on the mark-to-market of outstanding contracts and (ii) realized gains and losses recognized in other (expense) income, net, whereas the offsetting economic gains and losses are reported in the line item of the underlying activity, for example, revenue.

- *Translation of our non-U.S. dollar assets and liabilities:* Each of our subsidiaries translates its assets and liabilities to U.S. dollars at current rates of exchange in effect at the balance sheet date. The resulting gains and losses from translation are included as a component of accumulated other comprehensive loss on the consolidated balance sheet. Fluctuations in exchange rates can materially impact the carrying value of our assets and liabilities.

We have currency exposure arising from our net investments in foreign operations. We enter into currency derivatives to mitigate the impact of currency rate changes on certain net investments.

- *Remeasurement of monetary assets and liabilities:* Transaction gains and losses generated from remeasurement of monetary assets and liabilities denominated in currencies other than the functional currency of a subsidiary are included in other (expense) income, net on the consolidated statements of operations. Certain of our subsidiaries hold intercompany loans denominated in a currency other than their functional currency. Due to the significance of these balances, the revaluation of intercompany loans can have a material impact on other (expense) income, net. We expect these impacts may be volatile in the

future, although our largest intercompany loans do not have a U.S. dollar cash impact for the consolidated group because they are either 1) U.S. dollar loans or 2) we elect to hedge certain non-U.S. dollar loans with cross-currency swaps. A hypothetical 10% change in currency exchange rates was applied to total net monetary assets denominated in currencies other than the functional currencies at the balance sheet dates to compute the impact these changes would have had on our income before taxes in the near term. The balances are inclusive of the notional value of any cross-currency swaps designated as cash flow hedges. A hypothetical decrease in exchange rates of 10% against the functional currency of our subsidiaries would have resulted in an increase of \$9.5 million and \$35.5 million on our income before income taxes for the three months ended September 30, 2020 and 2019, respectively.

#### **Item 4. Controls and Procedures**

##### **Disclosure Controls and Procedures**

Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2020. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, or the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of September 30, 2020, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

##### **Changes in Internal Control Over Financial Reporting**

There were no significant changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the three months ended September 30, 2020 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1A. Risk Factors

We are updating the COVID-19-related risk factor disclosed in our Form 10-K for the fiscal year ended June 30, 2020 as follows:

**The COVID-19 pandemic has had a major adverse impact on our operations, financial results, customers, markets, and employees, and these impacts could continue.**

The COVID-19 pandemic has negatively impacted our business in a number of material ways, including, but not limited to, the following:

- material declines in demand for our products and services, leading to major adverse effects on our revenue, earnings, cash flows, and other financial results
- disruptions in our operations, including at times many of our employees being subject to shelter-in-place orders and other safety measures restricting them from leaving their homes
- large investments of time and resources as our management team focuses on mitigating the effects of the pandemic on our business operations while protecting the health of our employees

We cannot predict how the COVID-19 pandemic will develop, how long it and its impacts on economic activity and our business, operations, and markets will continue, or whether the pandemic will lead to a prolonged economic downturn. Although the pandemic may continue to materially adversely impact our operations, financial results, customers, markets, and employees, the extent of the impacts will depend on future developments that are highly uncertain and impossible to predict.

Depending on the duration and development of the pandemic, including additional "waves" of increased infection rates and new or reinstated government restrictions, we could see additional impacts in the future. For example, in reaction to the surge in online ordering, our primary delivery provider in North America, UPS, has implemented new surcharges and provided shipping thresholds that may not be sufficient to handle our potential volume during our peak holiday shopping season. As a result of greater competition for shipping capacity, we may not be able to mitigate these surcharges and reduced thresholds by engaging additional shipping partners. Constraints on our shipping capacity and higher shipping costs may result in higher expenses, delayed shipments, lost sales, and damage to our reputation and brands that may have a material adverse effect on our business and results of operations.

Although we have amended our senior secured credit facility to suspend our financial maintenance covenants for a period of time, if the adverse effects of the COVID-19 pandemic on our financial results continue, we could have difficulty complying with our credit facility covenants once they are reinstated, which could have a number of negative effects on our business and operations, ranging from limitations on our ability to borrow under the facility to causing us to default under our indebtedness.

### Item 2. *Unregistered Sales of Equity Securities and Use of Proceeds*

On November 25, 2019, we announced that our Board had authorized us to repurchase up to 5,500,000 of our issued and outstanding ordinary shares on the open market (including block trades), through privately negotiated transactions, or in one or more self-tender offers. This repurchase program expires on May 22, 2021, and we may suspend or discontinue our share repurchases at any time.

On April 28, 2020, we entered into an amendment to our senior secured credit agreement, which suspended our financial maintenance covenants in addition to prohibiting us from repurchasing shares during the suspension period. Refer to Note 8 for additional information. We did not purchase any of our ordinary shares during the three months ended September 30, 2020.

## Item 6. Exhibits, Financial Statement Schedules

| Exhibit No.          | Description  |
|----------------------|--|
| <a href="#">10.1</a> | Amendment to Agreement Limiting PSU Awards dated September 28, 2020 between Cimpres plc and Robert Keane is incorporated by reference to our Current Report on Form 8-K filed with the SEC on September 30, 2020   |
| <a href="#">31.1</a> | Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, Rule 13a-14(a)/15d-14(a), by Chief Executive Officer  |
| <a href="#">31.2</a> | Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, Rule 13a-14(a)/15d-14(a), by Chief Financial Officer  |
| <a href="#">32.1</a> | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by Chief Executive Officer and Chief Financial Officer   |
| 101                  | The following materials from this Quarterly Report on Form 10-Q, formatted in Inline Extensible Business Reporting Language (iXBRL): (i) Consolidated Balance Sheets, (ii) Consolidated Statements of Operations, (iii) Statements of Shareholder's Equity, (iv) Consolidated Statements of Cash Flows and (v) Notes to Condensed Consolidated Financial Statements. |
| 104                  | Cover Page Interactive Data File (formatted as iXBRL and contained in Exhibit 101)   |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

October 29, 2020

Cimpres plc

By: \_\_\_\_\_ /s/ Sean E. Quinn  
Sean E. Quinn  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

## CERTIFICATION

I, Robert S. Keane, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Cimpress plc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 29, 2020

/s/ Robert S. Keane

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Robert S. Keane  
Chief Executive Officer

## CERTIFICATION

I, Sean E. Quinn, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Cimpress plc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 29, 2020

/s/ Sean E. Quinn

Sean E. Quinn

Chief Financial Officer

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Cimpress plc (the "Company") for the quarter ended September 30, 2020 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Robert S. Keane, Chief Executive Officer, and Sean E. Quinn, Chief Financial Officer, of the Company, each hereby certifies, pursuant to 18 U.S.C. Section 1350, that, to his knowledge on the date hereof:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 29, 2020

*/s/ Robert S. Keane*

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**Robert S. Keane**  
Chief Executive Officer

Date: October 29, 2020

*/s/ Sean E. Quinn*

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**Sean E. Quinn**  
Chief Financial Officer